ALPHA FIRE SERVICES PLC

35 Years of Excellence in Fire Industry since 1989

10 July 2026

Ms. Nilupa Perera
The Chief Regulatory Officer,
Colombo Stock Exchange,
World Trade Centre,
Colombo 01.

Dear Madam,

ALPHA FIRE SERVICES PLC– DISCLOSURE OF PROPOSED EXPANSION OF BUSINESS AND ISSUE OF NEW SHARES BY WAY OF A SHARE SWAP THROUGH A PRIVATE PLACEMENT

I, the undersigned, being the Secretary of Alpha Fire Services PLC (the "Company"), do hereby inform the Colombo Stock Exchange, in terms of Rules 5.7 and 8 of the Listing Rules, that the Board of Directors of the Company has resolved to (i) acquire the entirety of the issued shares of Icon Engineering Enterprises (Pvt) Ltd, a company specializing in Heating, Ventilation, and Air Conditioning (HVAC) solutions in Sri Lanka and the Maldives ("Icon Engineering") and (ii) issue new ordinary voting shares in the Company to the selling shareholders of Icon Engineering as consideration for the acquisition of their shares.

Icon Engineering had a strong financial year 2025/26, with a healthy revenue pipeline for the coming year. With this acquisition, the group revenue (constituting of the collective revenue of the Company and Icon Engineering) is expected to surpass LKR 1 Billion in revenue, and overall profitability is expected to lift substantially, with a projected 30% increase. In addition, the Company anticipates foreign currency inflows, as project work in the Maldives will generate revenue in US Dollars.

This acquisition represents a key strategic initiative of the Company. It is a significant step in the direction of completing the Company's long term strategy and further shifts Alpha's position towards becoming a full service MEP turnkey solutions provider. By combining Icon Engineering's HVAC expertise with the Company's established fire protection and engineering capabilities, the Company will be able to deliver comprehensive, integrated solutions across building systems, strengthening its competitive edge and enhancing stakeholder value.

NFPA   An ISO 9001:2015 Certified   CIDA EM1

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The details of the proposed transaction are as follows:

Number of shares to be acquired	10,000 shares of Icon Engineering amounting to 100% of the shares thereof
Selling Shareholders	Mayfair Capital (Pvt) Ltd – 7,000 shares K.M.A Viraj Fernando – 1,500 shares J.A.R. Wijeyesinghe – 1,500 shares
Consideration	Sri Lankan Rupees Two Hundred and Sixty Million (LKR 260,000,000) to be settled by the Company to the Selling Shareholders by the issue of 9,122,807 new ordinary voting shares in the Company to the Selling Shareholders by way of a share swap, in the following manner: Mayfair Capital (Pvt) Ltd – 6,385,965 ordinary voting shares K.M.A Viraj Fernando – 1,368,421 ordinary voting shares J.A.R. Wijeyesinghe – 1,368,421 ordinary voting shares
Share swap ratio	912.2807 new ordinary voting shares in the Company for every one share held in Icon Engineering

Current stated capital of the Company is LKR 76,429,460.

The Board of Directors has determined, for purposes of Section 58(2) of the Companies Act No. 7 of 2007, that the total cash value of the 10,000 shares in Icon Engineering Enterprises, which forms the consideration for the issue of the aforesaid new ordinary voting shares in the Company to the Selling Shareholders, to be Sri Lankan Rupees Two Hundred and Sixty Million (LKR 260,000,000), based on a valuation carried out by KPMG. Accordingly, the cash value per new ordinary voting share to be issued is LKR 28.50. The Board of Directors has resolved that this consideration is fair and reasonable to the Company and the existing shareholders of the Company.

The culmination of this transaction by way of a private placement passed by way of a Special Resolution of the Shareholders would entail that the new shareholders hold 19.38% of the total shares of the Company immediately subsequent to such issue.

Based on the value thereof, the proposed transaction is a major transaction of the Company within the meaning of section 185 of the Companies Act No. 7 of 2007.

The issue of ordinary voting shares under the share swap is subject to approval in principle of the Colombo Stock Exchange for the issue and listing of shares and the approval of the shareholder approval at a General Meeting.

Further the issue of shares by way of the Private Placement is subject to the Exchange approving in principle the issue and listing of shares and obtaining shareholder approval at a General Meeting.

Related Party Transaction

The acquisition constitutes a Related Party Transaction of the Company under the Listing Rules, as the Selling Shareholders are related parties to the Company by virtue of (i) the shareholders of Mayfair Capital (Pvt) Ltd being also the shareholders of ATX Partners (Private) Limited, which currently holds, together with parties acting in concert, 60.13% of the total shares of the Company, and (ii) K.M.A Viraj Fernando and J.A.R. Wijeyesinghe being directors of the Company. The Related Party Transactions Review Committee has confirmed that the transaction is on arm's length terms and not prejudicial to the interests of the Company or its minority shareholders. The Committee has relied on the expert valuation and opinion of KPMG in forming its view.

For any queries in relation to the above, please contact the undersigned.

Yours faithfully,

Commissioner for Oaths and Company Secretary
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F. SHAMA ISMAIL MOHAMED
Company Secretary – RCS1000087
ALPHA FIRE SERVICES PLC