

31st December 2025

Ms. Nilupa Perera
Chief Regulatory Officer
Colombo Stock Exchange
04-01, West Tower
World Trade Centre
Echelon Square
Colombo 01

Dear Madam,

**MANDATORY OFFER BY HAYLEYS PLC TO PURCHASE 1,140,654 ORDINARY VOTING SHARES
CONSTITUTING 59.42% OF SHARES IN ISSUE OF HARISCHANDRA MILLS PLC**

Further to the Mandatory Offer made by Hayleys PLC ('the Offeror') to purchase 1,140,654 ordinary voting shares of Harischandra Mills PLC, we make the following announcement on behalf of the Offeror in terms of Rule 24 of the Company Takeovers and Mergers Code 1995 as amended in 2003.

The above Mandatory Offer expired on 30th December 2025.

The total number of shares (as nearly as practicable) as at 4.30 p.m. on 30th December 2025:

		No. of Shares	Percentage
(i)	For which acceptances of the Offer have been received	1,080	0.06%
(ii)	Held before the Offer Period by the Offeror, Hayleys PLC	778,946	40.58%
(iii)	Acquired or agreed to be acquired during the Offer Period	NIL	NIL

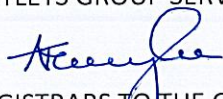
Accordingly, subsequent to the Mandatory Offer, the Offeror holds 780,026 (40.64%) Ordinary Voting Shares of Harischandra Mills PLC.

In terms of Rule 24, on behalf of Hayleys PLC, we request you to make an announcement of the above on the Trading Floor.

Thank you,

Yours faithfully,

For and on behalf of Hayleys PLC
HAYLEYS GROUP SERVICES (PRIVATE) LIMITED


REGISTRARS TO THE OFFER

c.c. Securities and Exchange Commission of Sri Lanka