



An Enduring Light

FOURTH QUARTER

Year ended 31st March, 2026

STATEMENT OF PROFIT OR LOSS

	Notes	Consolidated			Consolidated		
		Unaudited	Audited	Change	Unaudited	Unaudited	Change
		12 months to 31.03.26 Rs.'000	12 months to 31.03.25 Rs.'000		3 months to 31.03.26 Rs.'000	3 months to 31.03.25 Rs.'000	
Continuing operations							
Revenue	4	585,021,102	490,558,095	19	164,620,903	128,039,916	29
Cost of sales		(442,273,171)	(369,059,565)	20	(124,670,415)	(95,370,228)	31
Direct interest cost		(6,571,295)	(4,177,595)	57	(2,021,051)	(1,173,583)	72
Gross profit		136,176,636	117,320,935	16	37,929,437	31,496,105	20
Other income		3,687,634	5,063,926	(27)	1,331,573	1,175,787	13
Distribution expenses		(23,737,831)	(17,846,215)	33	(5,661,095)	(3,902,039)	45
Administrative expenses		(65,622,944)	(55,069,773)	19	(16,825,420)	(13,699,379)	23
Other expenses		(1,136,813)	(1,070,432)	6	(832,808)	172,248	>100
Results from operating activities		49,366,682	48,398,441	2	15,941,687	15,242,722	5
Finance income		9,130,535	6,962,801	31	4,125,712	2,188,641	89
Finance cost		(19,934,812)	(18,401,098)	8	(6,136,540)	(4,388,331)	40
Net finance cost		(10,804,277)	(11,438,297)	(6)	(2,010,828)	(2,199,690)	(9)
Change in fair value of investment properties		132,394	112,999	17	132,394	112,999	17
Share of profit of equity accounted investees (net of tax)		379,120	237,074	60	119,993	66,057	82
Value added tax on financial services		(1,036,182)	(600,530)	73	(315,678)	(137,785)	>100
Profit before tax for the period from continuing operations	5	38,037,737	36,709,687	4	13,867,568	13,084,303	6
Tax expense		(14,586,788)	(12,860,429)	13	(5,880,718)	(4,219,565)	39
Profit for the period from continuing operations		23,450,949	23,849,258	(2)	7,986,850	8,864,738	(10)
Discontinued operations							
Profit/ (loss) after tax for the period from discontinued operations	7	(1,227,977)	(1,336,666)	8	217,478	(235,056)	>100
Profit for the Period		22,222,972	22,512,592	(1)	8,204,328	8,629,682	(5)
Profit for the period attributable to:							
Owners of the parent		14,051,822	13,449,129	4	6,163,778	5,875,794	5
Non-controlling interest		8,171,150	9,063,463	(10)	2,040,548	2,753,888	(26)
Profit for the period		22,222,972	22,512,592	(1)	8,204,326	8,629,682	(5)
Earnings per share	9						
Basic (Rs.)		18.71	17.91		8.21	7.82	
Diluted (Rs.)		18.71	17.91		8.21	7.82	
Earnings per share - Continuing operations							
Basic (Rs.)		20.34	19.69		7.92	8.14	
Diluted (Rs.)		20.34	19.69		7.92	8.14	

The Notes on pages 12 to 16 form an integral part of these Financial Statements.
Figures in brackets indicate deductions.

STATEMENT OF PROFIT OR LOSS

	Notes	Company			Company		
		Unaudited 12 months to 31.03.26	Audited 12 months to 31.03.25	Change	Unaudited 3 months to 31.03.26	Unaudited 3 months to 31.03.25	Change
		Rs.'000	Rs.'000	%	Rs.'000	Rs.'000	%
Revenue		677,647	637,020	6	168,171	153,446	10
Cost of sales		(662,340)	(576,521)	15	(164,706)	(134,469)	22
Gross profit		15,307	60,499	(75)	3,465	18,977	(82)
Group dividend		6,471,722	5,749,182	13	2,406,390	2,163,317	11
Other income		83,570	846	>100	-	-	-
Administrative expenses		1,022,105	1,662,769	(39)	280,800	844,082	(67)
Other expenses	7.3	(6,892,408)	-	100	(6,878,129)	-	100
Results from operating activities		700,296	7,473,296	(91)	(4,187,474)	3,026,376	<100
Finance income		1,863,855	124,169	>100	1,659,955	61,231	>100
Finance cost		(4,150,156)	(3,288,357)	26	(999,064)	(799,484)	25
Net finance cost		(2,286,301)	(3,164,188)	(28)	660,891	(738,253)	<100
Change in fair value of investment properties		2,200	550	>100	2,200	550	>100
Profit before tax for the period		(1,583,805)	4,309,658	<100	(3,524,383)	2,288,673	<100
Tax expense		147,954	(318,098)	<100	249,696	6,733	<100
Profit for the period		(1,435,851)	3,991,560	<100	(3,274,687)	2,295,406	<100
Earnings per share							
Basic (Rs.)		(1.91)	5.31		(4.36)	3.06	
Diluted (Rs.)		(1.91)	5.31		(4.36)	3.06	

The Notes on pages 12 to 16 form an integral part of these Financial Statements.
Figures in brackets indicate deductions.

STATEMENT OF COMPREHENSIVE INCOME

	Consolidated			Consolidated		
	Unaudited	Audited	Change	Unaudited	Unaudited	Change
	12 months to 31.03.26	12 months to 31.03.25		3 months to 31.03.26	3 months to 31.03.25	
Notes	Rs.'000	Rs.'000	%	Rs.'000	Rs.'000	%
Profit for the period	22,222,972	22,512,592	(1)	8,204,326	8,629,682	(5)
Other Comprehensive income						
Items that will not be reclassified subsequently to Statement of Profit or Loss						
Revaluation of land	-	6,524,296	(100)	-	6,524,296	(100)
Actuarial gain/(loss) on employee benefit obligations	(499,763)	(574,599)	(13)	(500,983)	277,438	<100
Net change on equity instruments designated at fair value through other comprehensive income	6,349	1,567	<100	(842,308)	1,572	<100
Tax on other comprehensive income	159,634	(1,876,526)	<100	412,583	(2,122,150)	>100
Items that will be reclassified subsequently to Statement of Profit or Loss						
Net exchange differences on translation of foreign operations	2,707,344	(255,922)	>100	39,738	390,147	90
Net gain on cash flow hedges	124,101	618,242	(80)	(15,669)	98,992	<100
Share of other comprehensive income of equity accounted investees	121,815	21,213	<100	35,650	(20,318)	>100
Total other comprehensive income for the period, net of tax	2,619,480	4,458,271	41	(870,989)	5,149,977	<100
Total comprehensive income for the period, net of tax	24,842,452	26,970,863	(8)	7,333,337	13,779,659	(47)
Total comprehensive income for the period attributable to :						
Owners of the parent	15,513,854	17,536,514	(12)	5,365,500	10,177,491	(47)
Non-controlling interest	9,328,598	9,434,349	(1)	1,967,837	3,602,168	(45)
	24,842,452	26,970,863	(8)	7,333,337	13,779,659	(47)

The Notes on pages 12 to 16 form an integral part of these Financial Statements.
 Figures in brackets indicate deductions.

STATEMENT OF COMPREHENSIVE INCOME

	Company			Company		
	Unaudited 12 months to 31.03.26	Audited 12 months to 31.03.25	Change	Unaudited 3 months to 31.03.26	Unaudited 3 months to 31.03.25	Change
	Rs.'000	Rs.'000	%	Rs.'000	Rs.'000	%
Profit for the period	(1,435,851)	3,991,560	<100	(3,274,687)	2,295,406	<100
Other Comprehensive income						
Items that will not be reclassified subsequently to Statement of Profit or Loss						
Actuarial loss on employee benefit obligations	(115,871)	(170,917)	(32)	(115,871)	(170,917)	(32)
Tax on other comprehensive income	34,761	7,691	>100	287,710	7,691	>100
Total other comprehensive income for the period, net of tax	(81,110)	(163,226)	(50)	(671,326)	(163,226)	>100
Total comprehensive income for the period, net of tax	(1,516,961)	3,828,334	<100	(3,946,013)	2,132,180	<100

The Notes on pages 12 to 16 form an integral part of these Financial Statements.
Figures in brackets indicate deductions.

STATEMENT OF FINANCIAL POSITION

	Consolidated		Company	
	Unaudited as at 31.03.26	Audited as at 31.03.25	Unaudited as at 31.03.26	Audited as at 31.03.25
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
ASSETS				
Non - current assets				
Property, plant & equipment	169,206,900	153,768,783	1,371,600	912,325
Right-of-use assets	16,199,183	15,147,537	3,206,265	-
Investment Properties	1,463,410	2,192,662	101,200	99,000
Biological assets	1,696,526	1,651,025	-	-
Intangible assets	18,375,493	16,219,878	55,284	69,306
Investments in subsidiaries	-	-	39,271,007	41,379,421
Investments in equity accounted investees	2,885,056	2,747,620	1,504,863	1,504,863
Other non-current financial assets	5,671,314	462,204	5,055,178	42,000
Non-current trade and other receivables	30,447,534	19,288,757	107,000	-
Other non-current assets	1,250,422	1,042,556	-	-
Deferred tax assets	4,503,030	4,037,389	382,292	21,497
Amounts due from subsidiaries	-	-	828,836	1,283,847
Total non-current assets	251,698,868	216,558,411	51,883,525	45,312,259
Current assets				
Inventories	116,372,367	91,940,308	34,085	32,756
Amounts due from subsidiaries	-	-	5,185,574	4,778,305
Amounts due from equity accounted investees	203,755	147,999	109,279	43,596
Trade and other receivables	195,689,494	139,429,685	248,229	61,757
Other current assets	9,831,293	8,125,669	112,874	35,790
Receivables from shares pending allotment	8,998,841	-	8,998,841	-
Income tax recoverable	1,445,089	1,336,907	-	-
Other current financial assets	1,583,555	1,502,311	20,043	26,152
Short-term deposits	27,002,950	27,358,471	1,463,637	1,864,684
Cash in hand and at bank	26,947,637	24,292,764	442,662	1,115,433
Assets classified as held for sale	6,049,915	-	-	-
Total current assets	394,124,896	294,134,114	16,615,224	7,958,473
Total assets	645,823,764	510,692,525	68,498,749	53,270,732
EQUITY AND LIABILITIES				
Stated capital	1,575,000	1,575,000	1,575,000	1,575,000
Pending allotment on right issue	9,000,000	-	9,000,000	-
Capital reserves	1,234,908	975,906	13,226	13,226
Other components of equity	35,943,547	34,166,542	-	-
Revenue reserves	65,461,184	56,424,777	3,529,921	9,546,882
Total equity attributable to equity holders of the company	113,214,639	93,142,225	14,118,147	11,135,108
Non- controlling interest	57,286,107	50,950,117	-	-
Total Equity	170,500,746	144,092,342	14,118,147	11,135,108
Non - current liabilities				
Interest bearing borrowings	92,945,548	71,659,099	28,472,360	19,313,834
Grants	842,596	874,113	-	-
Deferred tax liabilities	15,137,783	14,079,676	-	-
Security deposits	2,291,434	1,894,630	-	-
Other non-current Liabilities	358,288	1,705,052	-	-
Other non-current financial liabilities	13,744,991	6,406,999	-	-
Employee benefit obligations	18,109,484	16,103,974	1,536,812	1,222,508
Total non-current liabilities	143,430,124	112,723,543	30,009,172	20,536,342
Current liabilities				
Trade and other payables	85,664,564	84,357,278	921,887	4,810,007
Other current liabilities	12,409,961	7,815,062	1,700,050	85,680
Other current financial liabilities	27,433,542	21,907,141	-	-
Amounts due to subsidiaries	-	-	832,549	619,622
Amounts due to equity accounted investees	-	21,068	-	-
Deferred revenue	2,539,370	2,122,739	-	-
Income tax payable	6,525,026	4,902,222	80,913	113,218
Current portion of long term interest bearing borrowings	43,850,354	30,924,584	6,374,694	6,899,333
Short-term interest bearing borrowings	152,860,811	101,826,546	14,461,337	9,071,422
Liabilities directly associated with assets classified as held for sale	609,266	-	-	-
Total current liabilities	331,892,894	253,876,640	24,371,430	21,599,282
Total liabilities	475,323,018	366,600,183	54,380,602	42,135,624
Total equity and liabilities	645,823,764	510,692,525	68,498,749	53,270,732

The Financial Statements have been prepared in compliance with the requirements of the Companies Act no 7 of 2007.

sgd.
Milinda Hewagama
Group Chief Financial Officer

The Directors are responsible for the preparation and presentation of these Financial Statements.
Signed for and on behalf of the Board.

sgd.
Mohan Pandithage
Chairman & Chief Executive
29th May 2026

sgd.
Sarath Ganegoda
Director

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STATEMENT OF CHANGES IN EQUITY

For the period ended 31st March	Attributable to equity holders of the company															Total Equity
	Capital Reserves				Other Components of Equity					Revenue Reserves				Shareholders' Funds	Non-controlling interest	
	Stated capital	Pending allotment on Right Issue	Reserve on scrip issue	Other capital reserve	Revaluation reserve	Fair value reserve of financial assets at FVOCI	Cashflow hedge reserve	Foreign currency translation reserve	General reserve	Timber reserve	Bearer Biological reserve	Retained earnings				
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Balance as at 1st April 2025	1,575,000	-	178,386	797,520	26,937,920	28,135	(753,428)	7,953,915	2,290,597	239,741	18,181	53,876,258	93,142,225	50,950,117	144,092,342	
Profit for the period	-	-	-	-	-	-	-	-	-	11,143	(5,256)	14,045,935	14,051,822	8,171,150	22,222,972	
Other Comprehensive income																
Net exchange differences on translation of foreign operations	-	-	-	-	-	-	-	1,512,135	-	-	-	-	1,512,135	1,195,209	2,707,344	
Share of other comprehensive income of equity accounted investees	-	-	-	-	-	-	-	122,316	-	-	-	(502)	121,814	1	121,815	
Net gain on cash flow hedges	-	-	-	-	-	-	119,780	-	-	-	-	-	119,780	4,321	124,101	
Net change on equity instruments designated at fair value through other comprehensive income	-	-	-	-	-	6,007	-	-	-	-	-	-	6,007	342	6,349	
Revaluation of land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Actuarial loss on defined benefit obligations	-	-	-	-	-	-	-	-	-	-	-	(432,896)	(432,896)	(66,867)	(499,763)	
Deferred tax on other comprehensive income	-	-	-	-	-	131	-	-	-	-	-	135,061	135,192	24,442	159,634	
Total other comprehensive income	-	-	-	-	-	6,138	119,780	1,634,451	-	-	-	(298,337)	1,462,032	1,157,448	2,619,480	
Total Comprehensive income for the period	-	-	-	-	-	6,138	119,780	1,634,451	-	11,143	(5,256)	13,747,598	15,513,854	9,328,598	24,842,452	
Transactions with owners, recorded directly in equity																
Dividends to equity holders	-	-	-	-	-	-	-	-	-	-	-	(4,500,000)	(4,500,000)	(3,891,227)	(8,391,227)	
Right Issue of Shares	-	9,000,000	-	-	-	-	-	-	-	-	-	-	9,000,000	-	9,000,000	
Transfers	-	-	-	315,031	-	-	-	(22,861)	1,666	-	-	(293,836)	-	-	-	
Total contributions by and distributions to owners	-	9,000,000	-	315,031	-	-	-	(22,861)	1,666	-	-	(4,793,836)	4,500,000	(3,891,227)	608,773	
Changes in ownership interests in subsidiaries																
Acquisition of non-controlling interest with a change in control	-	-	-	-	-	-	-	-	-	-	-	-	-	1,128,303	1,128,303	
Adjustment on changes to non-controlling interest in subsidiaries	-	-	(13,997)	(42,032)	45,845	1,532	(9,417)	1,537	4,890	-	-	70,202	58,560	(229,684)	(171,124)	
Acquisition of/investment in subsidiaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total changes in ownership interests in subsidiaries	-	-	(13,997)	(42,032)	45,845	1,532	(9,417)	1,537	4,890	-	-	70,202	58,560	898,619	957,179	
Total transactions with owners	-	9,000,000	(13,997)	272,999	45,845	1,532	(9,417)	(21,324)	6,556	-	-	(4,723,634)	4,558,560	(2,992,608)	1,565,952	
Balance as at 31st March 2026	1,575,000	9,000,000	164,389	1,070,519	26,983,765	35,805	(643,065)	9,567,042	2,297,153	250,884	12,925	62,900,222	113,214,639	57,286,107	170,500,746	

The Notes on pages 12 to 16 form an integral part of these Financial Statements.
Figures in brackets indicate deductions.

STATEMENT OF CHANGES IN EQUITY

For the period ended 31st March	Attributable to equity holders of the company												Shareholders' Funds	Non-controlling interest	Total Equity
	Capital Reserves			Other Components of Equity				Revenue Reserves							
	Stated capital	Reserve on scrip issue	Other capital reserve	Revaluation reserve	Fair value reserve of financial assets at FVOCI	Cashflow hedge reserve	Foreign currency translation reserve	General reserve	Timber reserve	Bearer Biological reserve	Retained earnings				
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000				
Balance as at 1st April 2024	1,575,000	175,688	694,374	22,841,994	27,881	(1,310,768)	8,262,499	2,289,353	212,827	14,544	45,379,601	80,162,993	45,367,092	125,530,085	
Profit for the period	-	-	-	-	-	-	-	-	33,529	3,637	13,411,963	13,449,129	9,063,463	22,512,592	
Other Comprehensive income															
Net exchange differences on translation of foreign operations	-	-	-	-	-	-	(332,281)	-	-	-	-	(332,281)	76,359	(255,922)	
Share of other comprehensive income of equity accounted investees	-	-	-	-	-	-	21,472	-	-	-	(260)	21,212	1	21,213	
Net gain on cash flow hedges	-	-	-	-	-	565,182	-	-	-	-	-	565,182	53,060	618,242	
Net change on equity instruments designated at fair value through other comprehensive income	-	-	-	-	1,681	-	-	-	-	-	-	1,681	(114)	1,567	
Realised gain on timber	-	-	-	-	-	-	-	-	(6,615)	-	6,615	-	-	-	
Revaluation of land	-	-	-	5,840,420	-	-	-	-	-	-	-	5,840,420	683,876	6,524,296	
Actuarial loss on defined benefit obligations	-	-	-	-	-	-	-	-	-	-	(248,863)	(248,863)	(325,736)	(574,599)	
Deferred tax on other comprehensive income	-	-	-	(1,754,011)	(504)	-	-	-	-	-	(5,451)	(1,759,966)	(116,560)	(1,876,526)	
Total other comprehensive income	-	-	-	4,086,409	1,177	565,182	(310,809)	-	(6,615)	-	(247,959)	4,087,385	370,886	4,458,271	
Total Comprehensive income for the period	-	-	-	4,086,409	1,177	565,182	(310,809)	-	26,914	3,637	13,164,004	17,536,514	9,434,349	26,970,863	
Transactions with owners, recorded directly in equity															
Dividends to equity holders	-	-	-	-	-	-	-	-	-	-	(4,500,000)	(4,500,000)	(4,207,056)	(8,707,056)	
Unclaimed Dividend-write back	-	-	-	-	-	-	-	-	-	-	79,450	79,450	9,096	88,546	
Transfers	-	2,475	119,251	-	-	-	-	(1,502)	-	-	(120,224)	-	-	-	
Total contributions by and distributions to owners	-	2,475	119,251	-	-	-	-	(1,502)	-	-	(4,540,774)	(4,420,550)	(4,197,960)	(8,618,510)	
Changes in ownership interests in subsidiaries															
Adjustment on changes to non-controlling interest in subsidiaries	-	223	(16,105)	9,517	(923)	(7,842)	2,225	2,746	-	-	(126,573)	(136,732)	(8,792)	(145,524)	
Acquisition of / Investment in subsidiaries	-	-	-	-	-	-	-	-	-	-	-	-	355,428	355,428	
Total changes in ownership interests in subsidiaries	-	223	(16,105)	9,517	(923)	(7,842)	2,225	2,746	-	-	(126,573)	(136,732)	346,636	209,904	
Total transactions with owners	-	2,698	103,146	9,517	(923)	(7,842)	2,225	1,244	-	-	(4,667,347)	(4,557,282)	(3,851,324)	(8,408,606)	
Balance as at 31st March 2025	1,575,000	178,386	797,520	26,937,920	28,135	(753,428)	7,953,915	2,290,597	239,741	18,181	53,876,258	93,142,225	50,950,117	144,092,342	

The Notes on pages 12 to 16 form an integral part of these Financial Statements.
Figures in brackets indicate deductions.

STATEMENT OF CHANGES IN EQUITY

For the period ended 31st March						
Company	Stated capital	Pending allotment on Right Issue	Capital Reserve	Revenue Reserves		Total Equity
			Other capital reserve	General reserve	Retained earnings	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Balance as at 1st April 2025	1,575,000	-	13,226	382,087	9,164,795	11,135,108
Profit for the period	-	-	-	-	(1,435,851)	(1,435,851)
Other Comprehensive income						
Net change on equity instruments designated at fair value through other comprehensive income	-	-	-	-	-	-
Actuarial losses on Employee benefit obligations	-	-	-	-	(115,871)	(115,871)
Income tax on other comprehensive income	-	-	-	-	34,761	34,761
Total other comprehensive income	-	-	-	-	(81,110)	(81,110)
Total Comprehensive income for the period	-	-	-	-	(1,516,961)	(1,516,961)
Transactions with owners, recorded directly in equity						
Dividends to equity holders	-	-	-	-	(4,500,000)	(4,500,000)
Right Issue of Shares	-	9,000,000	-	-	-	9,000,000
Total contributions by and distributions to owners	-	9,000,000	-	-	(4,500,000)	4,500,000
Total transactions with owners	-	9,000,000	-	-	(4,500,000)	4,500,000
Balance as at 31st March 2026	1,575,000	9,000,000	13,226	382,087	3,147,834	14,118,147
Balance as at 1st April 2024	1,575,000	-	13,226	382,087	9,797,213	11,767,526
Profit for the period	-	-	-	-	3,991,560	3,991,560
Other Comprehensive income						
Actuarial losses on Employee benefit obligations	-	-	-	-	(170,917)	(170,917)
Income tax on other comprehensive income	-	-	-	-	7,691	7,691
Total other comprehensive income	-	-	-	-	(163,226)	(163,226)
Total Comprehensive income for the period	-	-	-	-	3,828,334	3,828,334
Transactions with owners, recorded directly in equity						
Dividends to equity holders	-	-	-	-	(4,500,000)	(4,500,000)
Unclaimed Dividend-write back	-	-	-	-	39,248	39,248
Total contributions by and distributions to owners	-	-	-	-	(4,460,752)	(4,460,752)
Total transactions with owners	-	-	-	-	(4,460,752)	(4,460,752)
Balance as at 31st March 2025	1,575,000	-	13,226	382,087	9,164,795	11,135,108

The Notes on pages 12 to 16 form an integral part of these Financial Statements.
Figures in brackets indicate deductions.

STATEMENT OF CASH FLOWS

	Consolidated		Company	
	Unaudited	Audited	Unaudited	Audited
	12 months to 31.03.26 Rs.'000	12 months to 31.03.25 Rs.'000	12 months to 31.03.26 Rs.'000	12 months to 31.03.25 Rs.'000
Cash flows from operating activities				
Cash generated from operations (Note A)	1,919,592	31,440,747	6,123,266	6,729,906
Employee benefits paid	(1,392,313)	(2,499,011)	(13,540)	(1,077,680)
Income tax paid	(11,027,379)	(10,951,263)	(161,905)	(264,453)
Net cash inflow/(outflow) from operating activities	(10,500,100)	17,990,473	5,947,821	5,387,773
Cash flows from investing activities				
Purchase and construction of property, plant & equipment	(30,661,405)	(20,774,250)	(622,070)	(430,848)
Investments in current assets	-	-	-	-
Purchase of intangible assets	(2,695,391)	(364,979)	(3,199)	(26,222)
Investments in other non-current assets	(385,801)	(363,521)	-	-
Investments in other current financial assets	(12,408,154)	(3,291,340)	-	-
Investments in other non-current financial assets	(4,233,245)	(51,757)	(3,683,245)	-
Net of harvest and development of biological assets	26,709	22,452	-	-
Grants received - capital	19,288	24,715	-	-
Improvements to investment property	(6,079)	(38,102)	-	-
Proceeds from disposal of property, plant & equipment	545,480	489,296	84,034	1,575
Proceeds from insurance claims	700,258	450,000	-	-
Proceeds from disposal of intangible assets	9,717	1,483	-	-
Proceeds from disposal of other current financial assets	12,430,120	4,086,599	10,864	-
Proceeds from disposal of subsidiaries	-	-	7,500	-
Proceeds from disposal of non-current financial assets	759,120	74,669	327,471	-
Long term investments in group companies and others	-	(1,158,351)	(960,803)	(753,255)
Interest received	2,452,560	2,492,906	98,910	71,971
Net movement in deferred revenue	416,631	(1,503,030)	-	-
Dividends received from equity accounted investees	363,500	225,568	-	-
Dividends received from non-group companies	8,147	5,199	845	322
Net cash used in investing activities	(32,658,545)	(19,672,443)	(4,739,693)	(1,136,457)
Net cash inflow/(outflow) before financing	(43,158,645)	(1,681,970)	1,208,128	4,251,316
Cash flows from financing activities				
Payment on lease	(4,269,792)	(3,389,638)	(431,851)	(86,166)
Interest paid (including interest capitalized)	(16,418,737)	(13,919,883)	(3,682,710)	(3,182,530)
Dividend paid to non-controlling interest	(3,891,227)	(4,207,056)	-	-
Proceeds from debenture issue	17,173,415	-	12,882,820	-
Debenture Redemption net of issue expenses	-	(3,093,661)	-	(3,000,000)
Proceeds from interest-bearing borrowings	48,274,909	43,830,495	4,000,000	12,713,167
Repayment of interest-bearing borrowings net of issue costs	(32,805,102)	(25,390,562)	(11,496,317)	(7,800,000)
Net movement in security deposits	396,804	333,902	-	-
Acquisition of non-controlling interest	957,180	(145,524)	-	-
Dividends paid to equity holders of parent	(8,943,803)	(3,974,223)	(8,943,803)	(3,974,223)
Net cash inflow/(outflow) from financing activities	473,647	(9,956,150)	(7,671,861)	(5,329,752)
Net increase / (decrease) in cash and cash equivalents	(42,684,998)	(11,638,120)	(6,463,733)	(1,078,436)
Cash and cash equivalents at beginning of the year/period	(50,175,311)	(38,537,191)	(6,091,305)	(5,012,869)
Cash and cash equivalents at end of the year/period (Note B)	(92,860,309)	(50,175,311)	(12,555,038)	(6,091,305)

The Notes on pages 12 to 16 form an integral part of these Financial Statements.

Figures in brackets indicate deductions.

STATEMENT OF CASH FLOWS

	Consolidated		Company	
	Unaudited 12 months to 31.03.26	Audited 12 months to 31.03.25	Unaudited 12 months to 31.03.26	Audited 12 months to 31.03.25
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
A. Cash generated from operations				
Profit before tax from continuing operations	38,037,737	36,709,687	(1,583,805)	4,309,658
Loss before tax from discontinued operations	(1,227,977)	(1,336,666)	-	-
Profit before Tax for the Period	36,809,760	35,373,021	(1,583,805)	4,309,658
Adjustments for:				
Net finance costs	11,438,402	12,143,457	2,286,301	3,164,188
Share of profits from equity accounted investees	(379,120)	(237,074)	-	-
Depreciation on property, plant & equipment	11,643,741	9,577,696	156,081	90,731
Impairment of property, plant & equipment	1,658,707	9,180	-	-
Amortisation of right of use assets	4,008,245	2,345,527	229,019	63,832
Change in fair value of investment properties	(132,394)	(112,999)	(2,200)	(550)
Change in fair value of agri produce on bearer biological assets	1,592	(26,418)	-	-
Change in fair value of biological assets	(110,291)	(142,455)	-	-
Derecognition of biological assets fallen under reservation area	5,150	-	-	-
(Gain)/ loss on the disposal of property, plant & equipment	234,379	(21,832)	(77,918)	(846)
Insurance claims on fire damages	(731,564)	(1,542,912)	-	-
Loss on fire damages	413,869	947,308	-	-
Amortisation of intangible assets	541,402	328,467	17,220	13,024
Write-off of property, plant and equipment	5,387	-	597	-
(Gain)/loss on disposal of Non-current financial assets	14,203	-	14,203	-
Net loss on translation of foreign currency	1,072,911	(374,635)	(49,386)	(54,579)
Impairment of investments in subsidiaries	-	-	2,959,684	-
Reversal of impairment of investments in subsidiaries	-	-	-	(75,000)
Impairment of trade & other receivables	1,455,810	90,598	3,917,837	-
Provision for unrealised profit and write-down of inventories	2,018,542	904,019	-	-
Net of Write-back and Write-off of trade creditors and Debtors	(68,213)	(135,817)	-	-
Gain on bargain purchase	-	(370,271)	-	-
Impairment/amortisation of other non-current assets	240,529	278,536	-	-
Gain on the disposal of Subsidiaries	-	-	(4,968)	-
Provision for post employee benefit obligations	2,831,879	2,734,169	211,973	228,920
Grants amortised	(50,804)	(63,623)	-	-
	72,922,122	61,703,942	8,074,638	7,739,378
(Increase)/decrease in trade and other receivables and other current assets	(66,391,321)	(34,671,666)	(4,246,654)	(690,687)
Net movement in financial liabilities	12,864,393	6,134,629	-	-
(Increase)/decrease in inventories	(26,452,193)	(7,755,956)	(1,329)	3,668
Increase/(decrease) in trade and other payables	8,976,591	6,029,798	2,296,611	(322,453)
	1,919,592	31,440,747	6,123,266	6,729,906
Note B - Analysis of cash and cash equivalents				
Cash in hand and at bank	32,997,552	24,292,764	442,662	1,115,433
Short-term deposits	27,002,950	27,358,471	1,463,637	1,864,684
	60,000,502	51,651,235	1,906,299	2,980,117
Short-term interest bearing borrowings	(152,860,811)	(101,826,546)	(14,461,337)	(9,071,422)
Cash and cash equivalents	(92,860,309)	(50,175,311)	(12,555,038)	(6,091,305)

The Notes on pages 12 to 16 form an integral part of these Financial Statements.
Figures in brackets indicate deductions.

NOTES TO THE FINANCIAL STATEMENTS

- 1 The Interim Condensed Financial Statements have been prepared in compliance with Sri Lanka Accounting Standard LKAS 34 - Interim Financial Reporting. These Interim Condensed Financial Statements should be read in conjunction with the Annual Financial Statements for the year ended 31st March 2025.

The Interim Condensed Financial Statements have been prepared on a historical cost basis, except for, land, biological assets and financial instruments.

These Statements also provide information required by the Colombo Stock Exchange.

- 2 There has not been a significant change in the nature of the contingent liabilities, which were disclosed in the Annual Report for the year ended 31st March 2025. The presentation and classification of the Financial Statements of the previous year have been amended, where relevant, for better presentation and to be comparable with those of the current year.
- 3 Other than what is mentioned below, no other circumstances have arisen since the reporting date, which would require adjustments to, or disclosure in the Financial Statements

Rights Issue and Subsequent Allotment

On 21st January 2026 it was resolved to increase the Company's Stated Capital by way of a Rights Issue amounting to Rs 9,000.0 million. Accordingly, the Board approved the issuance of three (3) new Ordinary Voting Shares for every fifty (50) existing ordinary voting shares held by the shareholders in the register of shareholders as at end of the date of entitlement at a price of Rs. 200 per share.

As at 31 March 2026, subscription monies amounting to Rs. 9,000.0 million relating to the rights issue has been recognized by the Company, of which Rs. 8,998.8 million was recognized as receivables from shares pending allotment and Rs. 1.2 million as cash at bank. The corresponding amount was recognized within equity under Pending Share Allotment.

The share allotment was completed on 27 April 2026, upon which the balance recognized under Pending Share Allotment was transferred to stated capital.

4 INDUSTRY SEGMENT REVENUE

	Consolidated			
	Total	Intra-group	External	
			Unaudited 12 months to 31.03.26	Audited 12 months to 31.03.25
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Eco Solutions	19,005,418	3,893,677	15,111,741	12,846,732
Hand Protection	51,090,409	29,129	51,061,280	46,350,259
Purification Products	67,083,695	310,914	66,772,781	42,834,515
Textiles	38,582,316	795,464	37,786,852	43,461,357
Construction Materials	16,936,486	820,208	16,116,278	13,108,029
Agriculture	44,690,544	411,600	44,278,944	37,510,227
Plantations	20,502,974	532,931	19,970,043	19,182,334
Transportation & Logistics	118,453,761	948,800	117,504,961	106,843,753
Consumer & Retail	157,353,408	618,402	156,735,006	108,481,334
Industry Inputs	10,227,391	805,825	9,421,566	9,531,636
Power & Energy	1,088,595	-	1,088,595	1,570,388
Leisure	9,166,708	483,445	8,683,263	8,007,971
Projects & Engineering	31,866,258	3,553,695	28,312,563	26,623,061
Tea Exports	10,900,854	346,812	10,554,042	13,158,936
Others	3,091,204	1,468,017	1,623,187	1,047,563
	600,040,021	15,018,919	585,021,102	490,558,095

NOTES TO THE FINANCIAL STATEMENTS

5 INDUSTRY SEGMENT RESULTS

	Consolidated	
	Unaudited	Audited
	12 months to 31.03.26 Rs.'000	12 months to 31.03.25 Rs.'000
Eco Solutions	247,512	(333,213)
Hand Protection	4,126,069	3,813,748
Purification Products	6,337,251	5,753,601
Textiles	1,767,636	4,178,908
Construction Materials	1,769,906	1,910,935
Agriculture	3,811,064	3,372,771
Plantations	2,099,255	2,702,483
Transportation & Logistics	7,854,591	8,596,776
Consumer & Retail	14,834,181	8,728,184
Industry Inputs	116,425	1,445,070
Power & Energy	193,663	752,494
Leisure	669,229	1,175,329
Projects & Engineering	3,128,323	3,666,731
Tea Exports	557,507	608,677
Others	1,298,533	7,987,583
Segment results	48,811,145	54,360,077
Non - segment income/(expenses)	555,537	(5,961,636)
Operating profit	49,366,682	48,398,441
Net finance cost	(10,804,277)	(11,438,297)
Change in fair value of investment properties	132,394	112,999
Share of profits from equity accounted investees	379,120	237,074
Value added tax on financial services	(1,036,182)	(600,530)
Profit for the period from continuing operations	38,037,737	36,709,687

6 STATED CAPITAL

	Company	
	Unaudited	Audited
	as at 31.03.26 Rs.'000	as at 31.03.25 Rs.'000
Issued and fully paid		
750,000,000 (750,000,000 - 31.03.2025) Ordinary Shares	1,575,000	1,575,000

NOTES TO THE FINANCIAL STATEMENTS

7 DISCONTINUED OPERATIONS AND ASSETS HELD FOR SALE

As at the reporting date, the Group was committed to dispose of the major operating assets of Luxury Resort (Pvt) Ltd, a wholly owned subsidiary of Hayleys PLC, by entering into a binding contract by way of a letter of intent dated 03rd February 2026, which comprises the disposal of property, plant and equipment, leasehold rights, intangible assets, and inventories relating to its hotel operations in the Maldives. Subsequently, on 16th May 2026, Hayleys PLC entered into an asset purchase agreement with the potential buyer, Bohemia Luxury Resort (Pvt) Ltd for a consideration of USD 17,250,000 and Management expects the transaction to be completed within the first few months from the reporting date.

Accordingly, the respective assets and liabilities directly associated with Luxury Resort (Pvt) Ltd have been classified as held for sale, resulting in the subsidiary being presented as a discontinued operation in the consolidated financial statements in accordance with SLFRS 5 – Non-current Assets Held for Sale and Discontinued Operations.

The post-tax loss of the discontinued operation has been presented separately in the consolidated statement of profit or loss and other comprehensive income. Comparative information in the consolidated statement of profit or loss and other comprehensive income has also been restated to present the operation as a discontinued operation in accordance with SLFRS 5 – Non-current Assets Held for Sale and Discontinued Operations.

7.1 PROFIT/(LOSS) AFTER TAX FOR THE PERIOD FROM DISCONTINUED OPERATIONS

	Consolidated	
	Unaudited 12 months to 31.03.2026 Rs.'000	Audited 12 months to 31.03.2025 Rs.'000
Revenue	1,681,031	1,642,997
Cost of sales	(785,759)	(651,852)
Gross profit	895,272	991,145
Other income	2,480,990	-
Distribution expenses	(189,647)	-
Administrative expenses	(3,387,541)	(78,944)
Other expenses	(392,926)	(1,543,705)
Finance income	-	-
Net finance cost	(634,125)	(705,162)
Profit before tax from discontinued operations	(1,227,977)	(1,336,666)
Tax expense	-	-
Profit/(loss) after tax for the year from discontinued operations	(1,227,977)	(1,336,666)
Loss for the year from discontinued operations attributable to:		
Owners of the parent	(1,227,977)	(1,336,666)
Non-controlling interest	-	-
Loss for the year from discontinued operations	(1,227,977)	(1,336,666)

7.2 ASSETS HELD FOR SALE

	Rs.'000
Property, plant & equipment	4,443,852
Right-of-use assets / Lease assets	1,516,028
Intangible assets	15,531
Inventories	74,504
Assets held for sale	6,049,915
Non Current Lease liability	608,730
Current Lease liability	536
Liabilities directly associated with assets classified as held for sale	609,266

7.3 Losses on impairment of subsidiaries and amounts due from subsidiaries recognized in Hayleys PLC

As a result of the committed disposal of the major operating assets of Luxury Resort (Pvt) Ltd, a wholly owned subsidiary of Hayleys PLC for a consideration of USD 17,250,000, management has assessed that there is uncertainty over the recoverability of its investment and related receivables as at 31 March 2026. Accordingly, Hayleys PLC has recognised an impairment loss of Rs. 6.9 billion in the statement of profit or loss, which includes impairment of investments in Luxury Resort (Pvt) Ltd amounting to Rs. 2.9 billion and impairment of balances receivable from Luxury Resort (Pvt) Ltd amounting to Rs. 2.5 billion.

8 COMPARATIVE INFORMATION AND RECLASSIFICATION DUE TO DISCONTINUED OPERATIONS

Comparative Information

Comparative figures have been reclassified, where necessary, to conform with the presentation adopted in the current year's financial statements. These reclassifications have been made to improve comparability and do not affect previously reported total assets, total liabilities, total equity, or profit attributable to equity holders of the parent.

Discontinued Operations

During the current financial year, the Group classified certain operations as discontinued in accordance with SLFRS 5 – Non-current Assets Held for Sale and Discontinued Operations. As a result, the prior year's comparative information has been re-presented to separately disclose the results of discontinued operations from those of continuing operations.

The impact of the reclassification on the prior year's Statement of Profit or Loss is summarized below:

For the year ended 31 March 2025	As previously reported	Reclassification	As re-presented
	Rs.'000	Rs.'000	Rs.'000
Revenue	492,201,092	1,642,997	490,558,095
Cost of sales	(369,711,417)	(651,852)	(369,059,565)
Direct interest cost	(4,177,595)	-	(4,177,595)
Gross profit	118,312,080	991,145	117,320,935
Other income	5,063,926	-	5,063,926
Distribution expenses	(17,925,158)	(78,944)	(17,846,214)
Administrative expenses	(56,613,478)	(1,543,705)	(55,069,773)
Other expenses	(1,070,435)	-	(1,070,435)
Results from operating activities	47,766,935	(631,504)	48,398,439
Finance income	6,962,801	-	6,962,801
Finance cost	(19,106,258)	(705,162)	(18,401,096)
Net finance cost	(12,143,457)	(705,162)	(11,438,295)
Change in fair value of investment properties	112,999	-	112,999
Share of profit of equity accounted investees (net of tax)	237,074	-	237,074.00
Value added tax on financial services	(600,530)	-	(600,530.00)
Profit before tax	35,373,021	(1,336,666)	36,709,687
Tax expense	(12,860,429)	-	(12,860,429)
Profit for the year from continuing operations	22,512,592	-	23,849,258
Loss for the year from discontinued operations (net of tax)	-	(1,336,666)	-
Profit for the year	22,512,592	-	23,849,258

NOTES TO THE FINANCIAL STATEMENTS

9 EARNINGS PER SHARE

On 21st January 2026 it was resolved to increase the Company's Stated Capital by way of a Rights Issue amounting to Rs 9.0 Bn. Accordingly, the Board approved the issuance of three (3) new Ordinary Voting Shares for every fifty (50) existing ordinary voting shares held by the shareholders in the register of shareholders as at end of the date of entitlement and the share allotment was completed on 27 April 2026, upon which the balance recognized under Pending Share Allotment was transferred to stated capital.

In accordance with LKAS/ IAS 33 – Earnings Per Share, comparative earnings per share has been adjusted retrospectively to reflect the bonus element inherent in the rights issue. The adjustment factor applied was 1.001382, which was calculated based on the theoretical ex-rights price derived from the market value of the shares immediately prior to the rights issue.

As the allotment of shares occurred after the reporting date, the rights shares issued have not been included in the weighted average number of shares for the year ended 31 March 2026, except for the retrospective adjustment reflecting the bonus element in accordance with LKAS/IAS 33 – Earnings Per Share.

INVESTOR INFORMATION

MARKET VALUE OF SHARES

The market value of an ordinary share of Hayleys PLC was as follows:

	31.03.26 Rs.	31.03.25 Rs.
Last traded price	215.00	137.00
Highest price recorded for the three months ending	260.00	149.25
Lowest price recorded for the three months ending	196.00	122.25
Market capitalisation (Rs. Mn.)	161,250	102,750

RATIOS

Net assets per share	150.95	124.19
Price earnings ratio (times)	12.69	7.64

SHARE TRADING FROM 1ST APRIL, 2025 TO 31ST MARCH, 2026

No. of transactions	68,567
No. of shares traded	100,602,603
Value of shares traded (Rs.)	18,471,522,704.75

LISTED DEBENTURES

Details regarding the listed debentures are as follows;

Debenture 1

Listed, rated, senior, unsecured, redeemable debentures

Type A - 3 year fixed interest rate of 10.50% p.a. payable semi-annually and redeemable on 14th May 2028.

Type B - 5 year fixed interest rate of 11.15% p.a. payable semi-annually and redeemable on 14th May 2030.

Type C - 5 year floating rate of 1 year Treasury Bill + 2.00% p.a. [with a floor of 8.50% p.a. and a cap of 12.50% p.a.] payable and repriced semi-annually and redeemable on 14th May 2030. Interest rate of comparable Government Securities as at 31st March 2026 was 9.68%.

Debenture 2

Listed, rated, senior, unsecured, redeemable debentures

Type A - 5 year fixed coupon rate of 10.60% p.a. (AER 10.88%), payable semi-annually and redeemable on 23rd March 2031.

Type B - 5 year floating coupon rate of One Year Treasury Bill Rate + 2.00% p.a. [With a floor of 9.50% p.a. and a cap of 11.50% p.a.], payable semi-annually and redeemable on 23rd March 2031. Interest rate of comparable Government Securities as at 31st March 2026 was 9.93%.

Type C - 7 year fixed coupon rate of 11.15% p.a. (AER 11.46%), payable semi-annually and redeemable on 23rd March 2033. Interest rate of comparable Government Securities as at 31st March 2026 was 10.45%.

DEBENTURE TRADING INFORMATION FOR THE TWELVE MONTHS ENDED - 31.03.2026

Debenture Type

Debenture 1

Type A - 3 year fixed interest rate of 10.50% p.a. payable semi-annually and redeemable on 14th May 2028.

Coupon Rate (%)	Effective Annual Yield (%)	Market value			Other Ratios as at date of last trade		Trade Volume	Traded Value Rs.
		Highest	Lowest	Period End	Interest yield	Yield to Maturity		
10.50	10.78	100.00	99.80	99.80	10.78	10.59	45,100	4,508,000

There were no trades in any of the other debentures during the period.

None of the Directors of the Company hold any debentures issued by the Company.

RATIOS

	31.03.26	31.03.25
Debt/ equity ratio	3.49	3.17
Quick asset ratio	0.68	0.37
Interest cover	0.17	2.34

INVESTOR INFORMATION

FIRST TWENTY SHAREHOLDERS AS AT 31ST MARCH, 2026

Name of the Shareholder	No. of Shares	%
1 Mr. K.D.D. Perera	382,596,970	51.01
2 Trustees of the D.S. Jayasundera Trust	86,980,170	11.60
3 Hatton National Bank PLC/ Phantom Investments (Private) Limited	40,547,039	5.41
4 Hayleys Group Services (Private) Limited No. 02 A/c	11,170,900	1.49
5 McLaren Holdings Ltd	8,030,272	1.07
6 Mr. D.P. Pieris	7,000,000	0.93
7 Mrs. R.N. Ponnambalam	6,144,380	0.82
8 GF Capital Global Limited	6,014,000	0.80
9 Mrs. R.M. Spittel	5,646,970	0.75
10 Mr. J.M. Spittel	4,655,610	0.62
11 Hatton National Bank PLC - Capital Alliance Quantitative Equity Fund	4,536,545	0.60
12 Mrs. S.D. Wickremasinghe	4,492,980	0.60
13 Mrs. A.K. Wikramanayake	4,384,490	0.58
14 Mr. S. Rameshan	4,007,620	0.53
15 Deutsche Bank AG Trustee to Lynear Wealth Dynamic Opportunities Fund	3,329,839	0.44
16 Mrs. S.R.D. Wikramanayake	3,239,320	0.43
17 Renuka Hotels PLC	3,109,897	0.41
18 Mrs. G.V. De Silva	2,945,990	0.39
19 Miss S.H. De Silva	2,945,990	0.39
20 Miss N.K.R.H. De Silva	2,834,010	0.38
Total	594,612,992	79.28

There were no non voting shares as at 31st March, 2026.

PUBLIC HOLDING

Percentage of public holding as at 31st March, 2026	37.09%
Total number of Shareholders representing the Public Holding	16,392
Float - adjusted market capitalization (Rs.)	59,810,979,000.00

The Company complies with option 1 of the Listing Rules 7.13.1 (i) (a) which requires no minimum public holding percentage.

DIRECTORS' SHAREHOLDINGS AS AT 31ST MARCH, 2026.

Directors' holdings of ordinary shares in the Company were as follows

Name of the Director	No. of Shares
Mr. A.M. Pandithage	1,253,570
Mr. K.D.D. Perera	382,613,630 *
Mr. S.C. Ganegoda	250,000
Mr. H.S.R. Kariyawasan	94,270
Mr. L.R.V. Waidyaratne	379,300
Ms. J. Dharmasena	210,950
Dr. H. Cabral, PC	-
Mr. R.J. Karunarahah	-
Mr. K.D.G. Gunaratne	-
Mr. T.A.B. Speldewinde	5,000
Mr. P.Y.S. Perera	2,500
Mr. A.J. Alles	-
Ms. S.R. Fernando	-

* Inclusive of indirect holding through other companies in which he owns controlling interest.

CORPORATE INFORMATION

NAME OF COMPANY

Hayleys PLC
(A public limited company, incorporated in Sri Lanka in 1952)

COMPANY NUMBER

PQ 22

STOCK EXCHANGE LISTING

The ordinary shares of the Company are listed with the Colombo Stock Exchange of Sri Lanka

REGISTERED OFFICE

Hayleys Building,
P.O. Box 70, 400, Deans Road,
Colombo 10, Sri Lanka
Telephone: (94-11)2627000
Facsimile: (94-11)2699299
Website: <http://www.hayleys.com>

DIRECTORS

A. M. Pandithage – Chairman & Chief Executive
K. D. D. Perera - Co-Chairman
S. C. Ganegoda
H. S. R. Kariyawasan
Dr. H. Cabral, PC
L. R. V. Waidyaratne
Ms. J. Dharmasena
R. J. Karunaratna
K. D. G. Gunaratne
T. A. B. Speldewinde
P. Y. S. Perera (appointed as the Senior Independent Director on 15.09.2025)
A. J. Alles
Ms. S. R. Fernando (appointed on 17.09.2025)
M. Y. A. Perera (resigned w.e.f. 15.09.2025)

GROUP MANAGEMENT COMMITTEE

A. M. Pandithage – Chairman & Chief Executive
S. C. Ganegoda
H. S. R. Kariyawasan
L. R. V. Waidyaratne
Ms. J. Dharmasena
Dr. W. G. R. Rajadurai
E. R. P. Goonethilleke
Ms. D. Talpahewa
N. R. Ranatunge
D. W. P. N. Dediwela
H. Prematillake
M. H. Wijewardene
R. J. Karunaratna
J. A. W. M. Jayasekara
R. H. P. Janadheera
T. M. Hewagama
C. De Silva (appointed on 01.10.2025)
B. Balaratnarajah (appointed on 01.04.2026)
K. R. Rajapakse (appointed on 01.04.2026)
M. M. A. R. P. Goonetilleke (retired w.e.f. 28.05.2026)

AUDIT COMMITTEE

P. Y. S. Perera (appointed as the Chairman of the Committee on 15.09.2025)
Dr. H. Cabral, PC
K. D. G. Gunaratne
T. A. B. Speldewinde
A. J. Alles
M. Y. A. Perera (resigned w.e.f. 15.09.2025)

REMUNERATION COMMITTEE

P. Y. S. Perera (appointed as the Chairman of the Committee on 15.09.2025)
Dr. H. Cabral, PC
K. D. G. Gunaratne
T. A. B. Speldewinde
A. J. Alles (appointed to the Committee on 15.09.2025)
M. Y. A. Perera (resigned w.e.f. 15.09.2025)

NOMINATIONS AND GOVERNANCE COMMITTEE

P. Y. S. Perera (appointed as the Chairman of the Committee on 15.09.2025)
Dr. H. Cabral, PC
K. D. G. Gunaratne
T. A. B. Speldewinde
A. J. Alles (appointed to the Committee on 15.09.2025)
M. Y. A. Perera (resigned w.e.f. 15.09.2025)

RELATED PARTY TRANSACTIONS REVIEW COMMITTEE

T. A. B. Speldewinde (appointed as the Chairman of the Committee on 15.09.2025)
P. Y. S. Perera (stepped down as the Chairman of the Committee on 15.09.2025)
Dr. H. Cabral, PC
K. D. G. Gunaratne
A. J. Alles (appointed to the Committee on 15.09.2025)
M. Y. A. Perera (resigned w.e.f. 15.09.2025)

SECRETARIES

Hayleys Group Services (Private) Limited
400, Deans Road, Colombo 10, Sri Lanka
Telephone: (94-11)2627650
E-mail: info.sec@hayleys.com
Please direct any queries about the administration of shareholdings to the Company Secretaries .

INVESTOR RELATIONS

Please contact Strategic Business Development Unit
Telephone: (94-11)2627662
E-mail: info@cau.hayleys.com