DIESEL & MOTOR ENGINEERING PLC

`

INTERIM FINANCIAL STATEMENTS - FOR THE 09 MONTHS PERIOD ENDED 31ST DECEMBER 2025

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Group		Group					
Audited Year ended 31-03-2025 Rs.'000		**Unaudited 9 months ended 31-12-2025 Rs.'000**	Unaudited 9 months ended 31-12-2024 Rs.'000	Variance %	**Unaudited 3 months ended 31-12-2025 Rs.'000**	Unaudited 3 months ended 31-12-2024 Rs.'000	Variance %
50,174,979	**Revenue**	**73,199,747**	36,002,833	103	**29,205,745**	14,484,165	102
(38,781,289)	Cost of sales	**(58,880,763)**	(27,421,452)	115	**(23,918,731)**	(11,227,426)	113
11,393,690	**Gross profit**	**14,318,984**	8,581,381	67	**5,287,014**	3,256,739	62
455,382	Other operating income	**138,416**	352,863	(61)	**(2,278)**	67,307	(103)
(1,561,974)	Selling and distribution expenses	**(3,017,125)**	(2,180,313)	38	**(1,011,468)**	(422,028)	140
(370,648)	Impairment (loss)/reversal on trade receivables	**(366,837)**	(28,821)	1,173	**(298,473)**	8,313	(3,690)
(9,262,873)	Administrative expenses	**(7,357,396)**	(5,472,293)	34	**(2,586,007)**	(2,333,577)	11
653,577	**Operating profit**	**3,716,042**	1,252,817	197	**1,388,788**	576,754	141
50,907	Finance income	**391,316**	57,379	582	**185,761**	7,229	2,470
(2,650,714)	Finance costs	**(2,507,138)**	(1,978,382)	27	**(1,014,759)**	(685,487)	48
(2,599,807)	**Net finance costs**	**(2,115,822)**	(1,921,003)	10	**(828,998)**	(678,258)	22
(1,825)	Share of results of equity-accounted investees, net of tax	**(861)**	29,017	(103)	**(2,409)**	(317)	660
(1,948,055)	**Profit/(loss) before tax**	**1,599,359**	(639,169)	350	**557,381**	(101,821)	647
639,589	Income tax reversal/(expense)	**(550,165)**	187,325	394	**(237,546)**	20,782	1,243
(1,308,466)	**Profit/(loss) for the period**	**1,049,194**	(451,844)	332	**319,835**	(81,039)	495
	Other comprehensive income						
	Items that will not be reclassified to profit or loss in subsequent periods						
(261,370)	Remeasurement loss on defined benefit obligation	**-**	-	-	**-**	-	-
78,411	Deferred tax reversal on actuarial gain	**-**	-	-	**-**	-	-
-	Net change in fair value of equity investments at FVOCI	**-**	18	(100)	**-**	15	(100)
(182,959)		**-**	18		**-**	15	
	Items that are or may be reclassified to profit or loss in subsequent periods						
27,290	Foreign currency translation differences of foreign operations	**(26,482)**	24,690	(207)	**(27,388)**	**2,876**	(1,052)
27,290		**(26,482)**	24,690		**(27,388)**	2,876	
(155,669)	**Total other comprehensive income for the period, net of tax**	**(26,482)**	24,708	(207)	**(27,388)**	2,891	(1,047)
(1,464,135)	**Total comprehensive income for the period**	**1,022,712**	(427,136)	339	**292,447**	(78,148)	474
	Profit /(loss) attributable to:						
(1,264,745)	Equity holders of the parent	**1,070,221**	(427,525)		**321,327**	(72,432)	
(43,721)	Non-controlling interest	**(21,027)**	(24,319)		**(1,492)**	(8,607)	
(1,308,466)		**1,049,194**	(451,844)		**319,835**	(81,039)	
	Total comprehensive income / (loss) attributable to:						
(1,425,382)	Equity holders of the parent	**1,044,291**	(406,887)		**294,290**	(69,658)	
(38,753)	Non-controlling interest	**(21,579)**	(20,249)		**(1,843)**	(8,490)	
(1,464,135)		**1,022,712**	(427,136)		**292,447**	(78,148)	
(137.00)	Basic and diluted earnings per share (Rs.)	**115.93**	(46.31)		**34.81**	(7.85)	

Figures in brackets indicate deductions

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Company		Company					
Audited Year ended 31-03-2025 Rs.'000		**Unaudited 9 months ended 31-12-2025 Rs.'000**	Unaudited 9 months ended 31-12-2024 Rs.'000	Variance %	**Unaudited 3 months ended 31-12-2025 Rs.'000**	Unaudited 3 months ended 31-12-2024 Rs.'000	Variance %
38,923,793	**Revenue**	**63,219,047**	28,235,358	124	**25,778,904**	11,412,071	126
(30,011,486)	Cost of sales	**(51,051,175)**	(21,338,982)	139	**(21,343,463)**	(8,771,242)	143
8,912,307	**Gross profit**	**12,167,872**	6,896,376	76	**4,435,441**	2,640,829	68
1,051,470	Other operating income	**626,021**	797,744	(22)	**154,795**	238,680	(35)
(1,429,887)	Selling and distribution expenses	**(2,764,548)**	(1,985,952)	39	**(905,116)**	(374,569)	142
(312,499)	Impairment (loss)/reversal on trade receivables	**(282,860)**	(17,586)	1,508	**(268,288)**	(27,590)	872
(7,378,620)	Administrative expenses	**(5,987,622)**	(4,239,448)	41	**(2,117,661)**	(1,884,605)	12
842,771	**Operating profit**	**3,758,863**	1,451,134	159	**1,299,171**	592,745	119
248,900	Finance income	**630,449**	187,251	237	**266,578**	50,468	428
(1,934,291)	Finance costs	**(2,042,630)**	(1,500,755)	36	**(861,865)**	(508,769)	69
(1,685,391)	**Net finance costs**	**(1,412,181)**	(1,313,504)	8	**(595,287)**	(458,301)	30
(1,825)	Share of results of equity-accounted investees, net of tax	**(861)**	29,017	(103)	**(2,409)**	(317)	660
(844,445)	**Profit/(loss) before tax**	**2,345,821**	166,647	1,308	**701,475**	134,127	423
282,690	Income tax reversal/(expense)	**(754,867)**	(41,843)	1,704	**(287,161)**	(42,501)	576
(561,755)	**Profit/(loss) for the period**	**1,590,954**	124,804	1,175	**414,314**	91,626	352
	Other comprehensive income						
	Items that will not be reclassified to profit or loss in subsequent periods						
(223,829)	Remeasurement loss on defined benefit obligation	**-**	-	-	**-**	-	-
67,149	Deferred tax reversal on actuarial gain	**-**	-	-	**-**	-	-
-	Net change in fair value of equity investments at FVOCI	**-**	18	(100)	**-**	15	(100)
(156,680)		**-**	18		**-**	15	
	Items that are or may be reclassified to profit or loss in subsequent periods						
27,984	Foreign currency translation differences of foreign operations	**(19,862)**	26,456	(175)	**(21,159)**	3,116	(779)
27,984		**(19,862)**	26,456		**(21,159)**	3,116	
(128,696)	**Total other comprehensive income for the period, net of tax**	**(19,862)**	26,474	(175)	**(21,159)**	3,131	(776)
(690,451)	**Total comprehensive income for the period**	**1,571,092**	151,278	939	**393,155**	94,757	315
(60.85)	Basic and diluted earnings per share (Rs.)	**172.34**	13.52		**44.88**	9.93	

Figures in brackets indicate deductions

STATEMENT OF FINANCIAL POSITION

Group	Company		Group		Company	
Audited as at 31-03-2025 Rs.'000	Audited as at 31-03-2025 Rs.'000		**Unaudited as at 31-12-2025 Rs.'000**	Unaudited as at 31-12-2024 Rs.'000	**Unaudited as at 31-12-2025 Rs.'000**	Unaudited as at 31-12-2024 Rs.'000
		ASSETS				
19,247,115	16,428,633	Property, plant and equipment	**22,058,544**	18,365,003	**16,795,190**	16,360,249
736,705	604,661	Right-of-use assets	**1,008,724**	500,529	**710,277**	311,600
2,129,162	843,415	Intangible assets and goodwill	**1,850,777**	2,127,206	**919,827**	810,915
-	3,433,003	Investments in subsidiaries	**-**	-	**5,031,171**	1,956,292
-	-	Investments in equity accounted investees	**-**	177,281	**-**	177,281
8,898	-	Other financial assets	**7,525**	8,009	**-**	-
1,315,468	-	Deferred tax assets	**1,655,981**	1,147,536	**-**	-
23,437,348	21,309,712	**Total non-current assets**	**26,581,551**	22,325,564	**23,456,465**	19,616,337
10,610,519	7,348,234	Inventories	**23,479,670**	10,438,508	**20,126,060**	7,162,250
15,733,645	10,477,796	Trade and other receivables	**21,557,091**	15,407,533	**15,962,879**	10,961,751
3,712,034	1,920,957	Other current assets	**5,317,925**	4,486,566	**3,443,991**	2,445,404
112,707	16,632	Income tax receivable	**105,012**	112,668	**-**	16,433
376	2,673,570	Amounts due from related parties	**-**	33,213	**5,528,112**	3,155,744
2,315	-	Other financial assets	**2,433**	3,835	**-**	-
3,055,406	1,942,577	Cash and cash equivalents	**2,984,765**	3,120,959	**1,859,480**	1,613,938
33,227,002	24,379,766		**53,446,896**	33,603,282	**46,920,522**	**25,355,520**
38,545	38,545	Assets held for sale	**-**	-	**-**	-
33,265,547	24,418,311	**Total current assets**	**53,446,896**	33,603,282	**46,920,522**	25,355,520
56,702,895	45,728,023	**TOTAL ASSETS**	**80,028,447**	55,928,846	**70,376,987**	44,971,857
		EQUITY AND LIABILITIES				
		EQUITY				
620,578	620,578	Stated capital	**620,578**	620,578	**620,578**	620,578
7,125,675	7,136,866	Other components of equity	**7,099,745**	7,122,947	**7,117,004**	7,135,338
7,191,029	6,933,904	Revenue reserves	**8,261,250**	8,209,092	**8,524,858**	7,777,160
14,937,282	14,691,348	**Equity attributable to equity holders of the parent**	**15,981,573**	15,952,617	**16,262,440**	15,533,076
501,061	-	**Non-controlling interests**	**479,482**	522,724	**-**	-
15,438,343	14,691,348	**TOTAL EQUITY**	**16,461,055**	16,475,341	**16,262,440**	15,533,076
2,638,267	2,282,170	Interest bearing borrowings	**4,386,594**	2,832,461	**3,074,200**	2,456,380
755,605	616,886	Lease liabilities	**963,563**	522,091	**699,536**	323,727
1,643,258	1,426,889	Employee benefits	**1,739,572**	1,309,115	**1,522,564**	1,137,221
2,569,978	2,509,093	Deferred tax liabilities	**2,588,230**	2,954,700	**2,491,565**	2,894,878
646,156	272,246	Contract liabilities	**160,000**	498,496	**79,455**	163,542
8,253,264	7,107,284	**Total non-current liabilities**	**9,837,959**	8,116,863	**7,867,320**	6,975,748
3,145,497	2,107,811	Trade payables	**4,008,305**	1,773,083	**2,242,633**	1,662,755
2,045,104	1,356,161	Other current liabilities	**2,919,835**	2,321,621	**2,329,315**	1,705,015
735,483	609,060	Current portion of long-term interest bearing borrowings	**1,010,316**	751,640	**803,520**	609,060
96,540	73,673	Lease liabilities	**192,196**	107,617	**122,331**	79,652
2,332,543	1,810,083	Contract liabilities	**3,188,520**	1,556,787	**1,978,272**	1,010,079
21,279	1,564	Income tax payable	**867,178**	44,684	**756,330**	7,268
24,549,436	16,530,765	Short-term interest-bearing borrowings	**41,543,083**	24,695,785	**37,627,274**	17,373,490
85,406	1,440,274	Amounts due to related parties	**-**	85,425	**387,552**	15,714
33,011,288	23,929,391	**Total current liabilities**	**53,729,433**	31,336,642	**46,247,227**	22,463,033
41,264,552	31,036,675	**Total liabilities**	**63,567,392**	39,453,505	**54,114,547**	29,438,781
56,702,895	45,728,023	**TOTAL EQUITY AND LIABILITIES**	**80,028,447**	55,928,846	**70,376,987**	44,971,857

It is certified that the Financial Statements have been prepared in accordance with the requirements of the Companies Act No.7 of 2007.

(Sgd.) M.H.B.U.S.B. Mahagedara

General Manager - Group Finance

The Board of Directors is responsible for these Financial Statements.
Signed for and on behalf of the Board.

(Sgd.) A. R. Pandithage	(Sgd.) A.G. Pandithage	(Sgd.) B.C.S.A.P. Gooneratne
Chairman	*Group Managing Director/Chief Executive Officer*	*Director/Chief Financial Officer*

14th February 2026

Statement of Changes in Equity

Group

For the nine months ended 31st December	Stated Capital	Other Components of Equity			Revenue Reserves		Non-Controlling Interests	Total
		Revaluation Reserve	Fair value Reserve	Foreign Currency Translation Reserve	General Reserve	Retained Earnings		
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
As at 01st April 2024	620,578	7,157,700	(268)	(55,373)	5,392,290	3,287,245	446,463	16,848,635
Total comprehensive income								-
Loss for the period	-	-	-	-	-	(427,525)	(24,319)	(451,844)
Derecognition of financial assets due to disposal -FVOCI	-	-	250	-	-	(250)	-	-
Other comprehensive income, net of tax	-	-	18	20,620	-	-	4,070	24,708
	-	-	268	20,620	-	(427,775)	(20,249)	(427,136)
Dividends to equity holders								
- 2023/24 Final dividend	-	-	-	-	-	(46,157)	-	(46,157)
Transactions due to change in group holdings								-
Shares issued by subsidiaries to non-controlling interest	-	-	-	-	-	-	100,000	100,000
Changes in group holdings	-	-	-	-	-	3,490	(3,490)	-
Total contributions and distributions	-	-	-	-	-	(42,667)	96,510	53,843
As at 31th December 2024	620,578	7,157,700	-	(34,753)	5,392,290	2,816,802	522,724	16,475,341
As at 01st April 2025	620,578	7,157,700	-	(32,025)	5,392,290	1,798,739	501,061	15,438,343
Total comprehensive income								-
Profit for the period	-	-	-	-	-	1,070,221	(21,027)	1,049,194
Other comprehensive income, net of tax	-	-	-	(25,930)	-	-	(552)	(26,482)
	-	**-**	**-**	**(25,930)**	**-**	**1,070,221**	**(21,579)**	**1,022,712**
Total contributions and distributions	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
As at 31st December 2025	**620,578**	**7,157,700**	**-**	**(57,955)**	**5,392,290**	**2,868,960**	**479,482**	**16,461,055**

Company

For the nine months ended 31st December	Stated Capital	Other Components of Equity			Revenue Reserves		Total
		Revaluation Reserve	Fair Value Reserve	Foreign Currency Translation Reserve	General Reserve	Retained Earnings	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
As at 01st April 2024	620,578	7,134,773	(1,185)	(25,891)	4,929,464	2,770,216	15,427,955
Total comprehensive income							
Profit for the period	-	-	-	-	-	124,804	124,804
Derecognition of financial assets due to disposal -FVOCI	-	-	1,167	-	-	(1,167)	-
Other comprehensive income, net of tax	-	-	18	26,456	-	-	26,474
	-	-	1,185	26,456	-	123,637	151,278
Dividends to equity holders							
- 2023/24 Final dividend	-	-	-	-	-	(46,157)	(46,157)
As at 31th December 2024	620,578	7,134,773	-	565	4,929,464	2,847,696	15,533,076
As at 01st April 2025	**620,578**	**7,134,773**	**-**	**2,093**	**4,929,464**	**2,004,440**	**14,691,348**
Total comprehensive income							
Profit for the period	-	-	-	-	-	1,590,954	1,590,954
Other comprehensive income, net of tax	-	-	-	(19,862)	-	-	(19,862)
	-	-	-	**(19,862)**	-	**1,590,954**	**1,571,092**
As at 31st December 2025	**620,578**	**7,134,773**	**-**	**(17,769)**	**4,929,464**	**3,595,395**	**16,262,440**

Figures in brackets indicate deductions.

Statement of Cash Flows

	Group		Company	
	Unaudited 9 months ended 31-12-2025 Rs.`000	Unaudited 9 months ended 31-12-2024 Rs.`000	**Unaudited 9 months ended 31-12-2025 Rs.`000**	Unaudited 9 months ended 31-12-2024 Rs.`000
Cash Flows from Operating Activities				
Profit/(loss) before tax	**1,599,359**	(639,169)	**2,345,821**	166,647
Adjustments for;				
Depreciation on property, plant and equipment	**468,288**	352,920	**371,389**	288,112
Amortisation of intangible assets	**57,631**	55,114	**52,499**	55,025
Provision for impairment of investments in subsidiaries	**-**	-	**31,555**	-
Provision for related party receivables	**-**	-	**324,371**	-
Impairment of goodwill	**388,641**	-	**-**	-
Last year over recognized provision reversal	**(142,000)**	-	**-**	-
Depreciation and derecognition of right-of-use assets	**134,183**	107,483	**94,398**	68,549
Exchange rates impact on term loan revaluation	**-**	(13,528)	**-**	5,346
Gain on sale of property, plant and equipment	**(2,427)**	(34,712)	**(1,202)**	(28,772)
Interest expenses	**2,507,138**	1,912,789	**2,042,630**	1,462,793
Finance income	**(391,316)**	(57,379)	**(630,449)**	(187,251)
Share of (gain)/loss of equity-accounted investees, net of tax	**861**	(29,017)	**861**	(29,017)
Gain on disposal of equity-accounted investee	**(26,598)**	-	**(26,598)**	-
Impairment loss on trade receivables	**366,837**	28,821	**282,860**	17,586
Reversal on inventory provisions	**(103,910)**	(88,555)	**(141,536)**	(215,481)
Provision for employee benefits obligation excluding actuarial gain	**172,346**	174,960	**148,373**	152,348
	5,029,033	1,769,727	**4,894,972**	1,755,885
Changes in working capital				
(Increase)/decrease in inventories	**(12,741,032)**	(632,882)	**(12,612,082)**	263,066
Increase in trade and other receivables	**(6,190,280)**	(3,805,420)	**(5,767,945)**	(4,015,354)
Increase in other current assets	**(1,621,057)**	(1,488,150)	**(1,523,246)**	(831,014)
(Increase)/decrease in amounts due from related parties	**376**	(517)	**(1,498,913)**	807,467
Increase in trade payables	**862,808**	612,740	**134,822**	1,073,544
Increase in other current liabilities	**1,705,688**	301,453	**880,002**	382,083
Increase/(decrease) in contract liabilities	**342,954**	372,575	**(26,869)**	375,538
Decrease in amounts due to related parties	**(85,406)**	(98,740)	**(1,052,722)**	(212,999)
Cash used in operating activities	**(12,696,916)**	(2,969,214)	**(16,571,981)**	(401,784)
Interest paid	**(2,411,294)**	(1,862,917)	**(1,951,459)**	(1,395,606)
Employee benefits paid	**(172,346)**	(107,216)	**(52,698)**	(100,524)
Income tax paid	**(26,102)**	(113,753)	**(10)**	-
Net cash used in operating activities	**(15,306,658)**	(5,053,100)	**(18,576,148)**	(1,897,914)
Cash Flows from Investing Activities				
Net proceeds from sale of property, plant and equipment	**12,997**	101,576	**11,772**	94,079
Interest received	**45,103**	57,007	**11,705**	25,728
Investment in subsidiaries and equity accounted investees	**-**	-	**(3,309,723)**	(60,000)
Acquisition and construction of property, plant and equipment and capital work-in-progress	**(3,314,889)**	(1,293,279)	**(772,546)**	(441,541)
Proceeds from disposal of equity-accounted investee	**65,000**	-	**65,000**	-
Acquisition of intangible assets and capital work-in-progress	**(167,888)**	(225,785)	**(128,911)**	(165,793)
Net cash used in investing activities	**(3,359,677)**	(1,360,481)	**(4,122,703)**	(547,527)
Cash Flows from Financing Activities				
Proceeds from long-term borrowings	**2,654,000**	1,300,000	**1,500,000**	1,000,000
Repayment of long-term borrowings	**(612,237)**	(579,351)	**(513,510)**	(481,789)
Net movement of short-term borrowings	**16,278,168**	5,446,060	**21,364,910**	1,627,658
Repayment of lease liabilities	**(172,918)**	(156,633)	**(119,992)**	(95,150)
Dividend paid to equity holders of the parent	**-**	(46,157)	**-**	(46,157)
Net cash generated from financing activities	**18,147,013**	5,963,919	**22,231,408**	2,004,562
Net decrease in cash and cash equivalents	**(519,322)**	(449,662)	**(467,443)**	(440,878)
Cash and cash equivalents as at 01st April	**2,914,811**	3,383,640	**1,942,577**	2,019,556
Effect of exchange rate changes on cash and cash equivalents	**121,299**	39,800	**68,598**	25,986
Cash and cash equivalents as at 31st December (Note-A)	**2,516,789**	2,973,778	**1,543,732**	1,604,663
Note - A				
Analysis of Cash and Cash Equivalents as at 31st December				
Cash and bank balances	**2,984,765**	3,120,959	**1,859,480**	1,613,938
Bank overdrafts	**(467,976)**	(147,181)	**(315,748)**	(9,275)
Cash and cash equivalents	**2,516,789**	2,973,778	**1,543,732**	1,604,663

Figures in brackets indicate deductions.

NOTES TO THE INTERIM FINANCIAL STATEMENTS

1. Corporate information

Diesel & Motor Engineering PLC (the Company) is a public limited liability Company, incorporated and domiciled in Sri Lanka. The registered office and principal place of business of the Company is located at No. 65, Jethawana Road, Colombo 14. The ordinary shares of the Company are listed at the Colombo Stock Exchange.

2. Basis of preparation

The interim condensed financial statements have been prepared in accordance with Sri Lanka Accounting Standard - LKAS 34 Interim Financial Reporting. These interim condensed financial statements should be read in conjunction with the group annual consolidated financial statements for the 9 months ended 31st December 2025.

These financial statements provide the information as required in terms of Rule 7.4 of the Colombo Stock Exchange.

3. Operating segment information

The operating business segments are organised and managed separately according to the nature of the products and services provided. The primary segment reporting format is determined based on products and services offered as the Group's risk and returns are affected predominantly by differences in the products and services offered.

4. Other information

4.1 Contingent liabilities

The Contingent liabilities as at 31st December 2025, on guarantees given by the Company in respect of bid bonds, performance bonds and advance payments amounted to Rs.8,484 million (Rs.5,470 million as at 31st March 2025).

4.2 Capital expenditure commitments

Capital expenditure committed, for which no provision has been made in the interim condensed financial statements, amounted to approximately Rs.390 million (Rs.225 million as at 31st March 2025).

4.3 Comparative information

Where necessary comparative figures have been reclassified to conform with the current period's presentation.

4.4 Investment and acquisition of subsidiaries

There has not been a change in the composition of the Group during the period ended 31st December 2025.

4.5 Events occurring after the reporting period

There were no material events that occurred after the reporting date that require adjustments or disclosure to the Financial Statements for the period ended 31st December 2025.

NOTES TO THE FINANCIAL STATEMENTS

OPERATING SEGMENT INFORMATION

The Group comprises of the following main business segments.

Segment	Product & Services
Mobility	Sale of brand new vehicles, special purpose vehicles , pre-owned vehicles and transportation service
Automotive Engineering Solutions	Premium vehicles aftersales, mainstream vehicles aftersales, marine and general engineering, assembly of vehicles and pumps, recreation of vehicles (camper trailer) and education in engineering and automotive solutions
Retail	Sale of automotive parts, tyres, auto-care solutions, lighting products, power tools, home appliances, gardening and construction solutions
Infrastructure Engineering	Sales and services of construction machinery, storage & material handling solutions, car parking solutions , projects in water & fluid management
Agriculture	Import, processing, distribution of fertilizer, seeds, agrochemical , plant nutrients & agri machinery, sale of value-added organic food (fruits, vegetables) products for local market , R&D techno parks, agri advisory services, agriculture pipes, advance agri technologies including micro-irrigation & greenhouse projects, processing & sales of coconut shell charcoal for local market and operates customer experience centre.
Power Engineering & Building Technologies	Engineering and related solutions in power & energy, generation of solar power, building technologies , elevator and escalator solutions
Healthcare	Medical equipments, consumables, pharmaceuticals, cardiology devices and contrast mediums

	Mobility		**Automotive Engineering Solutions**		**Retail**		**Infrastructure Engineering**		**Agriculture**		**Power Engineering & Building Technologies**		**Healthcare**		**Total**	
For the period ended 31st December	**2025**	2024	**2025**	2024	**2025**	2024	**2025**	2024	**2025**	2024	**2025**	2024	**2025**	2024	**2025**	2024
	Rs.'000	Rs.'000	**Rs.'000**	Rs.'000	**Rs.'000**	Rs.'000	**Rs.'000**	Rs.'000	**Rs.'000**	Rs.'000	**Rs.'000**	Rs.'000	**Rs.'000**	Rs.'000	**Rs.'000**	Rs.'000
Business Segment Turnover and Results																
Total segment revenue	**29,559,153**	3,010,430	**7,113,289**	5,835,279	**6,492,317**	6,219,967	**3,576,649**	1,938,699	**21,625,733**	13,922,331	**3,661,564**	4,032,234	**2,785,005**	2,134,372	**74,813,709**	37,093,312
Inter-segment revenue	**(266,871)**	(456,921)	**(827,227)**	(419,224)	**(57,176)**	(40,781)	**(216,200)**	(44,699)	**(178,971)**	(51,057)	**(67,518)**	(77,797)	**-**	-	**(1,613,963)**	(1,090,479)
Total external revenue	**29,292,282**	2,553,509	**6,286,062**	5,416,055	**6,435,141**	6,179,186	**3,360,449**	1,894,001	**21,446,761**	13,871,274	**3,594,046**	3,954,437	**2,785,005**	2,134,372	**73,199,747**	36,002,833
Segment results	**3,103,292**	321,394	**1,155,876**	1,412,716	**526,627**	830,888	**355,909**	275,750	**1,184,866**	389,356	**385,500**	318,346	**264,485**	276,127	**6,976,556**	3,824,578
Unallocated other income	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**48,953**	23,745
Unallocated expenses	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**(3,309,467)**	(2,595,506)
Unallocated Finance income	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**391,316**	57,379
Unallocated Finance expenses	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**(2,507,138)**	(1,978,382)
Share of results of equity-accounted investees	**-**	-	(718)	48,131	**-**	-	**-**	-	**-**	-	(291)	(19,114)	**-**	-	**(861)**	29,017
Income tax expense	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**(550,165)**	187,325
Profit /(Loss) for the period	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**1,049,194**	**(451,844)**
Business Segment Assets and Liabilities																
Segment assets	**13,084,662**	782,602	**4,727,588**	3,756,088	**4,738,078**	5,404,564	**4,602,147**	3,353,907	**19,962,255**	13,581,746	**9,798,956**	4,484,014	**3,616,271**	2,809,555	**60,529,957**	34,172,477
Unallocated assets	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**19,498,490**	21,756,368
Total assets	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**80,028,447**	55,928,846
Segment liabilities	**15,080,809**	1,060,099	**1,785,277**	1,154,090	**2,107,772**	2,376,656	**973,862**	894,559	**12,996,580**	7,344,276	**2,571,538**	2,367,470	**1,671,795**	2,053,386	**37,187,632**	17,250,535
Unallocated liabilities	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**26,379,761**	22,202,970
Equity	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**16,461,055**	16,475,341
Total equity and liabilities	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**80,028,447**	55,928,846
Other Information																
Capital expenditure	**152,574**	5,750	**309,798**	57,384	**6,174**	14,910	**17,628**	2,341	**79,990**	251,962	**2,090,840**	422,544	**25,186**	60,549	**2,682,189**	815,440
Capital expenditure - new business initiatives	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	477,839
Unallocated capital expenditure	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**632,700**	197,731
Depreciation and amortisation	**21,697**	9,336	**79,892**	55,002	**11,486**	9,607	**19,099**	13,226	**105,184**	110,483	**79,147**	22,911	**14,495**	7,459	**330,999**	228,024
Unallocated depreciation and amortisation	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**194,920**	131,546

INVESTOR INFORMATION

Market Value of Shares

The market value of an ordinary share of Diesel & Motor Engineering PLC is as follows:

	Quarter to 31-Dec-25 Rs.		Quarter to 31-Dec-24 Rs.	
Highest price per share	2,990.00	October 9, 2025	1,074.00	December 19, 2024
Lowest price per share	1,895.50	December 24, 2025	550.00	October 14, 2024
Last Traded price per share	2,016.25	December 31, 2025	926.75	December 31, 2024

Market Capitalisation

	As at 31-Dec-25	As at 31-Dec-24
Market Capitalisation (Rs.'000)	18,613,000	8,555,287

Ratios	Group		Company	
	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
E.P.S. Rs*	115.93	(46.31)	172.34	13.52
Net asset value per share*	1,731.20	1,728.06	1,761.63	1,682.62

* Earnings & net assets per share are based on 9,231,494 shares in issue as at 31st December 2025.

The stated capital consists of 9,231,494 Ordinary shares.

Statement of share holding of Directors (Including Spouses)

	31st December 2025	
Name	**Shares**	**%**
Mr.A.R.Pandithage	2,022,047	21.90%
Mr.A.G.Pandithage	593,695	6.43%
Mr.A.M.Pandithage	233,138	2.53%
Mr.C.R.Pandithage	269,944	2.60%
	3,118,824	**33.46%**

Mr.I.A Wicramasinghe, Dr.H.Cabral, Mr.B.C.S.A.P Gooneratne, Mr. H.M.A. Jayasinghe, Mr. P. K. W. Mahendra, Mr. S. R. W. M. C. Ranawana, Ms.N.M.Boralessa, Mr. R.A.Jayawardane and Mr. H.A.C. Perera who are Directors of the Company did not hold any shares of the Company as at 31st December 2025.

Public holding %

As at 31st December 2025	
Public Holding %	45.89%
Number of Public Shareholders	2,673
Float Adjusted Market Capitalization (Rs.)	8,540,736,204

The Company complies with Option 02 of Listing Rules 7.13.1.(I) (a), which stipulates that where the minimum Float Adjusted Market Capitalization is Rs. 7.5 billion, a minimum public holding of 5% is required.

Top twenty major shareholders

	31st December 2025	
Name	**Shares**	**%**
Mr. A.R. Pandithage	1,040,882	11.28%
Mrs. J.C. Pandithage	981,165	10.63%
Employee's Provident Fund	923,149	10.00%
Hayleys Plc	875,291	9.48%
A & G Investments Pvt Limited	667,395	7.23%
Mr. S.C. Algama	590,497	6.40%
Mr. A.G. Pandithage	546,846	5.92%
Mr. C.R. Pandithage	269,944	2.92%
Ms. M.R. Pandithage	269,688	2.92%
Mr. A.M. Pandithage	189,611	2.05%
Assetline Finance Limited/Suhada Gas Distributors	185,863	2.01%
Dr. D. Jayantha	166,400	1.80%
Hayleys Group Services (Private) Limited Number 02	165,000	1.79%
Miss. T.R.N.C. Peries	152,820	1.66%
Seylan Bank Plc/K.L.G.Udayananda	138,320	1.50%
Mr A.N. Algama	112,288	1.22%
Mrs. N.M. De Silva	76,073	0.82%
Mrs A.A.D.N.S.A. Ratnayeke	61,799	0.67%
Mrs A.A.D.N.S. Algama	61,799	0.67%
Ms. J. Tharshana	55,000	0.60%
Sub Total	**7,529,830**	**81.57%**
Others	1,701,664	18.43%
Total Issued Shares	**9,231,494**	**100.00%**

CORPORATE INFORMATION

Name of the Company
Diesel & Motor Engineering PLC

Legal Form
A Quoted Public Company with Limited Liability, incorporated in Sri Lanka in 1945.

Company Registration Number
PQ 146

Board of Directors
A. R. Pandithage - Dip. in Eng (Chairman)
A. G. Pandithage - FCMA (Managing Director,Group Chief Executive Officer)
Dr. H. Cabral - PC, PhD (university of Canberra)
B. C. S. A. P. Gooneratne - FCA (ICASL), FCMA ,MBA (USJ)
H.M.A.Jayesinghe FCA (ICASL), FCMA, CPFA
P. K. W. Mahendra - B.Eng (University of Greenwich-UK)
A. M. Pandithage - Fellow of CILT (UK)
S. R. W. M. C. Ranawana - MBA (Wanborough University-UK)
D. N. K. Kurukulasuriya - Attorney at Law, EMBA (UWL).
C. R. Pandithage - BBCom (Monash University-Aus), MBA (RMIT University - Aus).
R.A.Jayawardane- MBA (USJ), Dip in Mkt (CIM-UK)
H.A.C.Perera - MBA (ECU-Australia), B.Sc. Computer Science & Engineering (University of Moratuwa)
I.A.Wickramasinghe -MBA (USJ),Dip in Mkt (CIM-UK), FCIM (CIM-UK)
N.M.Boralessa (CIMA) (UK)
S.R.Fernando -ACIPS, CMILT, BSc (Hons) (University of New Delhi) , MBA(USJ) (Appointed w.e.f 12th January 2026)

Company Secretary
B. C. S. A. P. Gooneratne - FCA (ICASL), FCMA ,MBA (USJ)

Registrars
Jacey and Company
No.9/5, Thambiah Avenue,
Off Independence Avenue,
Colombo 07, Sri Lanka

Audit Committee
N.M.Boralessa (w.e.f.1st December 2025)
H.M.A.Jayasinghe (Chairman) (Up to 30 November 2025 and continuing as a member thereafter)
Dr. H. Cabral
A. M. Pandithage
R.A.Jayawardane
H.A.C.Perera
I.A.Wickramasinghe
S.R.Fernando (w.e.f 12th January 2026)

Remuneration Committee
I.A.Wickramasinghe (Chairman w.e.f.1st December 2025)
H.M.A.Jayesinghe (Chairman) (Up to 30 November 2025 and continuing as a member thereafter)
Dr. H. Cabral
A. M. Pandithage
N.M.Boralessa

Nomination & Governance Committee
I.A.Wickramasinghe (Chairman w.e.f.1st December 2025)
H.M.A.Jayesinghe (Chairman) (Up to 30 November 2025 and continuing as a member thereafter)
Dr. H. Cabral
A. M. Pandithage
R.A.Jayawardane
H.A.C.Perera
N.M.Boralessa
S.R.Fernando (w.e.f 12th January 2026)

Related Party Transactions Review Committee
I.A.Wickramasinghe (Chairman w.e.f.1st December 2025)
H.M.A.Jayesinghe (Chairman) (Up to 30 November 2025 and continuing as a member thereafter)
Dr. H. Cabral
A. M. Pandithage
R.A.Jayawardane
H.A.C.Perera
N.M.Boralessa
S.R.Fernando (w.e.f 12th January 2026)

Group Management Committee
A. R. Pandithage (Chairman)
A. G. Pandithage
S. C. Algama
B. C. S. A. P. Gooneratne
R. K. J. Gunasekera
D.N.K.Kurukulasuriya
P. K. W. Mahendra
C. R. Pandithage
S.R.W.M.C.Ranawana
R.D.M.P. Wickramasinghe
H.M.P.D.B. Dematawa
G.P.M.S. Karunaratne
M.D.H.Pieris
M H B U S B Mahagedara

Bankers
Bank of Ceylon
Commercial Bank of Ceylon PLC
DFCC Bank PLC
Hatton National Bank PLC
Hong Kong & Shanghai Banking Corporation Ltd
Nations Trust Bank PLC
People's Bank
Sampath Bank PLC
Seylan Bank PLC
Standard Chartered Bank
Union Bank of Colombo PLC

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KPMG
Chartered Accountants,
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