DIESEL & MOTOR ENGINEERING PLC

INTERIM FINANCIAL STATEMENTS - FOR THE YEAR ENDED 31ST MARCH 2026

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	Group					
	Unaudited year ended 31-03-2026 Rs.'000	Audited year ended 31-03-2025 Rs.'000	Variance %	**Unaudited 3 months ended 31-03-2026 Rs.'000**	Unaudited 3 months ended 31-03-2025 Rs.'000	Variance %
Revenue	**103,633,939**	50,174,979	107	**30,434,192**	14,172,146	115
Cost of sales	**(83,806,916)**	(38,781,289)	116	**(24,926,153)**	(11,359,837)	119
Gross profit	**19,827,023**	11,393,690	74	**5,508,039**	2,812,309	96
Other operating income	**243,311**	455,382	(47)	**104,895**	102,501	2
Selling and distribution expenses	**(4,320,815)**	(2,980,012)	45	**(1,303,690)**	(500,610)	160
Impairment (loss)/reversal on trade receivables	**(210,840)**	(370,648)	(43)	**155,997**	(341,827)	(146)
Administrative expenses	**(10,511,697)**	(7,844,835)	34	**(3,154,301)**	(2,671,631)	18
Operating profit	**5,026,982**	653,577	669	**1,310,940**	(599,258)	(319)
Finance income	**470,724**	50,907	825	**79,408**	(6,472)	(1,327)
Finance costs	**(3,446,484)**	(2,650,714)	30	**(939,346)**	(672,332)	40
Net finance costs	**(2,975,760)**	(2,599,807)	14	**(859,938)**	(678,804)	27
Share of results of equity-accounted investees, net of tax	**(4,597)**	(1,825)	152	**(3,736)**	(30,842)	(88)
Profit/(loss) before tax	**2,046,625**	(1,948,055)	205	**447,266**	(1,308,904)	134
Income tax reversal/(expense)	**(502,672)**	639,589	179	**47,493**	452,264	89
Profit/(loss) for the period	**1,543,953**	(1,308,466)	218	**494,759**	(856,640)	158
Other comprehensive income						
Items that will not be reclassified to profit or loss in subsequent periods						
Remeasurement loss on defined benefit obligation	**(26,131)**	(261,370)	90	**(26,131)**	(261,370)	90
Deferred tax reversal on actuarial gain	**7,839**	78,411	90	**7,839**	78,411	90
	(18,292)	(182,959)		**(18,292)**	(182,959)	
Items that are or may be reclassified to profit or loss in subsequent periods						
Foreign currency translation differences of foreign operations	**157**	27,290	(99)	**26,639**	2,600	925
	157	27,290		**26,639**	2,600	
Total other comprehensive income/ (loss) for the period, net of tax	**(18,135)**	(155,669)	(88)	**8,347**	(180,359)	(105)
Total comprehensive income for the period	**1,525,818**	(1,464,135)	204	**503,106**	(1,036,999)	149
Profit /(loss) attributable to:						
Equity holders of the parent	**1,591,195**	(1,264,745)		**520,974**	(837,238)	
Non-controlling interest	**(47,242)**	(43,721)		**(31,123)**	(19,402)	
	1,543,953	(1,308,466)		**494,759**	(856,640)	
Total comprehensive income / (loss) attributable to:						
Equity holders of the parent	**1,578,520**	(1,425,382)		**534,230**	(1,018,494)	
Non-controlling interest	**(52,702)**	(38,753)		**(31,123)**	(18,505)	
	1,525,818	(1,464,135)		**503,106**	(1,036,999)	
Basic and diluted earnings/ (loss) per share (Rs.)	**172.37**	(137.00)		**56.43**	(90.69)	

Figures in brackets indicate deductions

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	Company					
	Unaudited year ended 31-03-2026 Rs.'000	Audited year ended 31-03-2025 Rs.'000	Variance %	**Unaudited 3 months ended 31-03-2026 Rs.'000**	Unaudited 3 months ended 31-03-2025 Rs.'000	Variance %
Revenue	**88,910,443**	38,923,793	128	**25,691,396**	10,688,435	140
Cost of sales	**(72,684,844)**	(30,011,486)	142	**(21,633,669)**	(8,672,504)	149
Gross profit	**16,225,599**	8,912,307	82	**4,057,727**	2,015,931	101
Other operating income	**919,766**	1,051,470	(13)	**293,745**	253,708	16
Selling and distribution expenses	**(3,987,129)**	(2,760,973)	44	**(1,222,581)**	(502,566)	143
Impairment (loss)/reversal on trade receivables	**(120,442)**	(312,499)	(61)	**162,418**	(294,913)	(155)
Administrative expenses	**(9,305,086)**	(6,047,534)	54	**(3,317,464)**	(2,080,541)	59
Operating profit	**3,732,708**	842,771	343	**(26,155)**	(608,381)	(96)
Finance income	**882,582**	248,900	255	**252,133**	61,649	309
Finance costs	**(3,064,631)**	(1,934,291)	58	**(1,022,001)**	(433,536)	136
Net finance costs	**(2,182,049)**	(1,685,391)	29	**(769,868)**	(371,887)	107
Share of results of equity-accounted investees, net of tax	**(4,597)**	(1,825)	152	**(3,736)**	(30,842)	(88)
Profit/(loss) before tax	**1,546,062**	(844,445)	283	**(799,759)**	(1,011,110)	21
Income tax reversal/(expense)	**(510,893)**	282,690	(281)	**243,974**	324,533	(25)
Profit/(loss) for the period	**1,035,169**	(561,755)	284	**(555,785)**	(686,577)	19
Other comprehensive income						
Items that will not be reclassified to profit or loss in subsequent periods						
Remeasurement loss on defined benefit obligation	**7,186**	(223,829)	103	**7,186**	(223,829)	103
Deferred tax (charge) /reversal on actuarial gain	**(2,156)**	67,149	103	**(2,156)**	67,149	103
	5,030	(156,680)		**5,030**	(156,680)	
Items that are or may be reclassified to profit or loss in subsequent periods						
Foreign currency translation differences of foreign operations	**8,489**	27,984	(70)	**28,351**	1,528	1,755
	8,489	27,984		**28,351**	1,528	
Total other comprehensive income/ (loss) for the period, net of tax	**13,519**	(128,696)	111	**33,381**	(155,152)	122
Total comprehensive income/ (loss)for the period	**1,048,688**	(690,451)	252	**(522,404)**	(841,729)	38
Basic and diluted earnings/(loss) per share (Rs.)	**112.13**	(60.85)		**(60.21)**	(74.37)	

Figures in brackets indicate deductions

STATEMENT OF FINANCIAL POSITION

	Group		Company	
	Unaudited as at 31-03-2026 Rs.'000	Audited as at 31-03-2025 Rs.'000	**Unaudited as at 31-03-2026 Rs.'000**	Audited as at 31-03-2025 Rs.'000
ASSETS				
Property, plant and equipment	**22,882,424**	19,247,115	**17,245,934**	16,428,633
Right-of-use assets	**990,469**	736,705	**678,624**	604,661
Intangible assets and goodwill	**1,905,096**	2,129,162	**950,707**	843,415
Investments in subsidiaries	**-**	-	**5,032,653**	3,433,003
Other financial assets	**7,010**	8,898	**-**	-
Deferred tax assets	**1,478,247**	1,315,468	**-**	-
Total non-current assets	**27,263,246**	23,437,348	**23,907,918**	21,309,712
Inventories	**26,922,520**	10,610,519	**24,510,915**	7,348,234
Trade and other receivables	**21,027,680**	15,733,645	**14,276,996**	10,477,796
Other current assets	**3,792,863**	3,712,034	**2,632,588**	1,920,957
Income tax receivable	**109,757**	112,707	**-**	16,632
Amounts due from related parties	**-**	376	**2,401,239**	2,673,570
Other financial assets	**2,474**	2,315	**-**	-
Cash and cash equivalents	**3,649,833**	3,055,406	**2,313,988**	1,942,577
	55,505,127	33,227,002	**46,135,726**	**24,379,766**
Assets held for sale	**-**	38,545	**-**	38,545
Total current assets	**55,505,127**	33,265,547	**46,135,726**	24,418,311
TOTAL ASSETS	**82,768,373**	56,702,895	**70,043,644**	45,728,023
EQUITY AND LIABILITIES				
EQUITY				
Stated capital	**620,578**	620,578	**620,578**	620,578
Other components of equity	**7,126,650**	7,125,675	**7,145,355**	7,136,866
Revenue reserves	**8,686,146**	7,191,029	**7,891,674**	6,933,904
Equity attributable to equity holders of the parent	**16,433,374**	14,937,282	**15,657,607**	14,691,348
Non-controlling interests	**427,467**	501,061	**-**	-
TOTAL EQUITY	**16,860,840**	15,438,343	**15,657,607**	14,691,348
Interest bearing borrowings	**7,299,461**	2,638,267	**4,113,960**	2,282,170
Lease liabilities	**960,355**	755,605	**670,133**	616,886
Employee benefits	**1,835,538**	1,643,258	**1,565,065**	1,426,889
Deferred tax liabilities	**2,244,283**	2,569,978	**2,088,617**	2,509,093
Contract liabilities	**169,923**	646,156	**98,342**	272,246
Total non-current liabilities	**12,509,560**	8,253,264	**8,536,117**	7,107,284
Trade payables	**6,858,397**	3,145,497	**5,615,691**	2,107,811
Other current liabilities	**3,015,254**	2,130,510	**2,459,209**	1,356,161
Current portion of long-term interest bearing borrowings	**1,194,352**	735,483	**962,880**	609,060
Lease liabilities	**188,826**	96,540	**123,173**	73,673
Contract liabilities	**2,371,515**	2,332,543	**1,729,203**	1,810,083
Income tax payable	**777,068**	21,279	**741,003**	1,564
Short-term interest-bearing borrowings	**38,992,561**	24,549,436	**33,415,604**	16,530,765
Amounts due to related parties	**-**	-	**803,157**	1,440,274
Total current liabilities	**53,397,973**	33,011,288	**45,849,920**	23,929,391
Total liabilities	**65,907,533**	41,264,552	**54,386,037**	31,036,675
TOTAL EQUITY AND LIABILITIES	**82,768,373**	56,702,895	**70,043,644**	45,728,023

It is certified that the Financial Statements have been prepared in accordance with the requirements of the Companies Act No.7 of 2007.

(Sgd.) M.H.B.U.S.B. Mahagedara
General Manager - Group Finance

The Board of Directors is responsible for these Financial Statements.
Signed for and on behalf of the Board.

(Sgd.) A. R. Pandithage
Chairman

(Sgd.) A.G. Pandithage
Group Managing Director/Chief Executive Officer

(Sgd.) B.C.S.A.P. Gooneratne
Director/Chief Financial Officer

26th May 2026

Statement of Changes in Equity

Group

For the year ended 31st March	Other Components of Equity				Revenue Reserves		Non-Controlling Interests	Total
	Stated Capital	Revaluation Reserve	Fair value Reserve	Foreign Currency Translation Reserve	General Reserve	Retained Earnings		
	Rs.`000	Rs.`000	Rs.`000	Rs.`000	Rs.`000	Rs.`000	Rs.`000	Rs.`000
As at 01st April 2024	620,578	7,157,700	(268)	(55,373)	5,392,290	3,287,245	446,463	16,848,635
Total comprehensive income								-
Loss for the period	-	-	-	-	-	(1,264,745)	(43,721)	(1,308,466)
Adjustments of fair value on disposal of -FVOCI assets	-	-	268	-	-	(268)	-	-
Other comprehensive income, net of tax	-	-		23,348	-	(180,826)	1,809	(155,669)
	-	-	268	23,348	-	(1,445,839)	(41,912)	(1,464,135)
Dividends to equity holders								
- 2023/24 Final dividend	-	-	-	-	-	(46,157)	-	(46,157)
Transactions due to change in group holdings								-
Shares issued by subsidiaries to non-controlling interest	-	-	-	-	-	-	100,000	100,000
Changes in group holdings	-	-	-	-	-	3,490	(3,490)	-
Total contributions and distributions	-	-	-	-	-	(42,667)	96,510	53,843
As at 31st March 2025	620,578	7,157,700	-	(32,025)	5,392,290	1,798,739	501,061	15,438,343
As at 01st April 2025	**620,578**	**7,157,700**	**-**	**(32,025)**	**5,392,290**	**1,798,739**	**501,061**	**15,438,343**
Total comprehensive income								-
Profit for the period	-	-	-	-	-	1,591,195	(47,242)	1,543,953
Other comprehensive income, net of tax	-	-	-	975	-	(13,649)	(5,460)	(18,135)
	-	**-**	**-**	**975**	**-**	**1,577,546**	**(52,702)**	**1,525,818**
Total contributions and distributions								
Interim Dividend 2025-2026	**-**	**-**	**-**	**-**	**-**	**(92,315)**	-	**(92,315)**
Subsidiary Dividend to Non Controlling Interest	**-**	**-**	**-**	**-**	**-**	**-**	**(20,892)**	**(20,892)**
Write back of unclaimed dividend	**-**	**-**	**-**	**-**	**-**	**9,886**	**-**	**9,886**
As at 31st March 2026	**620,578**	**7,157,700**	**-**	**(31,050)**	**5,392,290**	**3,293,856**	**427,467**	**16,860,840**

Company

For the year ended 31st March	Other Components of Equity				Revenue Reserves		Total
	Stated Capital	Revaluation Reserve	Fair Value Reserve	Foreign Currency Translation Reserve	General Reserve	Retained Earnings	
	Rs.`000	Rs.`000	Rs.`000	Rs.`000	Rs.`000	Rs.`000	Rs.`000
As at 01st April 2024	620,578	7,134,773	(1,185)	(25,891)	4,929,464	2,770,217	15,427,956
Total comprehensive income							
Loss for the period	-	-	-	-	-	(561,755)	(561,755)
Adjustments of fair value on disposal of -FVOCI assets	-	-	1,185	-	-	(1,185)	-
Other comprehensive income, net of tax	-	-		27,984	-	(156,680)	(128,696)
	-	-	1,185	27,984	-	(719,620)	(690,451)
Dividends to equity holders							
- 2023/24 Final dividend	-	-	-	-	-	(46,157)	(46,157)
As at 31st March 2025	620,578	7,134,773	-	2,093	4,929,464	2,004,440	14,691,348
As at 01st April 2025	620,578	7,134,773	-	2,093	4,929,464	2,004,440	14,691,348
Total comprehensive income							
Profit for the period	-	-	-	-	-	1,035,169	1,035,169
Other comprehensive income, net of tax	-	-	-	8,489	5,030	-	13,519
	-	-	-	**8,489**	**5,030**	**1,035,169**	**1,048,688**
Interim Dividend 2025-2026	-	-	-	-	-	(92,315)	(92,315)
Write back of unclaimed dividend	-	-	-	-	-	9,886	9,886
Total contributions and distributions	-	-	-	8,489	5,030	952,740	966,259
As at 31st March 2026	620,578	7,134,773	-	10,582	4,934,494	2,957,180	15,657,607

Figures in brackets indicate deductions.

Statement of Cash Flows

	Group		Company	
	Unaudited year ended 31-03-2026 Rs.`000	Audited year ended 31-03-2025 Rs.`000	**Unaudited year ended 31-03-2026 Rs.`000**	Audited year ended 31-03-2025 Rs.`000
Cash Flows from Operating Activities				
Profit/(loss) before tax	**2,046,625**	(1,948,055)	**1,546,062**	(844,445)
Adjustments for;				
Depreciation on property, plant and equipment	**715,797**	489,450	**514,375**	401,804
Amortisation of intangible assets	**84,852**	73,063	**75,594**	72,966
Provision for impairment of investments in subsidiaries and Joint Ventures	**-**	-	**31,573**	23,308
Impairment loss/provision reversal on equity-accounted investees	**(15,497)**	89,273	**(15,497)**	89,273
Provision/(Reversal) for related party receivables	**(142,000)**	155,986	**936,744**	155,986
Provision for bank guarantee claim	**-**	17,470	**-**	17,470
Impairment of goodwill	**388,641**	31,911	**-**	
Depreciation and derecognition of right-of-use assets	**195,946**	150,248	**126,051**	104,323
Gain on sale of property, plant and equipment	**(2,427)**	(35,460)	**(1,184)**	(28,758)
De-recognition of capital work-in-progress	**-**	2,687	**-**	
Interest expenses	**3,446,484**	2,650,714	**3,064,631**	1,934,291
Finance income	**(470,724)**	(50,907)	**(882,582)**	(248,900)
Share of loss of equity-accounted investees, net of tax	**4,597**	1,825	**4,597**	1,825
Gain on disposal of equity-accounted investee	**(26,598)**	-	**(26,598)**	-
Dividend income	**-**	-	**(48,749)**	-
Impairment loss on trade receivables	**210,840**	370,648	**120,442**	312,499
Inventory provisions /(Reversals)	**136,591**	114,358	**(3,337)**	(120,739)
Provision for employee benefits obligation excluding actuarial gain	**254,479**	266,423	**247,652**	225,328
	6,827,607	2,379,634	**5,689,774**	2,096,231
Changes in working capital				
(Increase) in inventories	**(16,424,526)**	(1,023,782)	**(17,135,136)**	(17,660)
(Increase) in trade and other receivables	**(5,504,875)**	(4,473,359)	**(3,919,642)**	(3,826,312)
Increase in other current assets	**(80,829)**	(742,826)	**(711,631)**	(368,060)
(Increase)/decrease in amounts due from related parties	**376**	(123,667)	**(694,819)**	1,193,656
Increase in trade payables	**3,854,901**	1,983,407	**3,507,880**	1,518,600
Increase /(Decrease) in other current liabilities	**873,958**	7,468	**1,102,312**	(24,192)
Increase/(decrease) in contract liabilities	**(437,261)**	1,299,088	**(254,784)**	1,290,914
(Decrease) /Increase in amounts due to related parties	**-**	(98,759)	**1,042,883**	(288,458)
Cash generated /(used)from operating activities	**(10,890,648)**	(792,796)	**(11,373,162)**	1,574,719
Interest paid	**(3,347,588)**	(2,724,949)	**(3,004,610)**	(1,897,917)
Employee benefits paid	**(87,430)**	(134,193)	**(101,553)**	(107,665)
Income tax paid	**(209,627)**	(138,601)	**(170,141)**	-
Net cash used in operating activities	**(14,535,293)**	(3,790,539)	**(14,649,466)**	(430,863)
Cash Flows from Investing Activities				
Net proceeds from sale of property, plant and equipment	**13,045**	102,343	**11,794**	94,083
Interest received	**470,724**	57,426	**882,582**	246,365
Investment in other financial assets	**-**	(5,318)	**-**	-
Net proceed from sale of equity securities	**-**	139	**-**	139
Investment in subsidiaries and equity accounted investees	**-**	-	**(3,311,223)**	(60,000)
Acquisition and construction of property, plant and equipment and capital work-in-progress	**(4,386,326)**	(2,314,923)	**(1,366,495)**	(625,692)
Proceeds from disposal of equity-accounted investee	**65,000**	-	**65,000**	-
Acquisition of intangible assets and capital work-in-progress	**(249,427)**	(212,413)	**(183,151)**	(216,234)
Dividend income received	**-**	-	**48,749**	-
Net cash used in investing activities	**(4,086,985)**	(2,372,746)	**(3,852,745)**	(561,339)
Cash Flows from Financing Activities				
Proceeds from long-term borrowings	**5,979,600**	1,300,000	**2,900,000**	1,000,000
Repayment of long-term borrowings	**(859,540)**	(791,981)	**(714,390)**	(650,653)
Net movement of short-term borrowings	**14,081,694**	5,337,414	**16,590,614**	655,391
Repayment of lease liabilities	**(251,570)**	(149,103)	**(163,788)**	(95,086)
Dividend paid to equity holders of the parent	**-**	(46,157)	**-**	(46,157)
Dividend paid to non-controlling interests	**(20,892)**	-	**-**	-
Net cash generated from financing activities	**18,929,292**	5,650,173	**18,612,436**	863,495
Net decrease in cash and cash equivalents	**307,014**	(513,112)	**110,225**	(128,706)
Cash and cash equivalents as at 01st April	**2,914,811**	3,383,640	**1,942,577**	2,019,556
Effect of exchange rate changes on cash and cash equivalents	**(74,018)**	44,283	**(33,039)**	51,728
Cash and cash equivalents as at 31st March (Note-A)	**3,147,807**	2,914,811	**2,019,763**	1,942,577
Note - A				
Analysis of Cash and Cash Equivalents as at 31st March				
Cash and bank balances	**3,649,833**	3,055,406	**2,313,988**	1,942,577
Bank overdrafts	**(502,026)**	(140,595)	**(294,225)**	-
Cash and cash equivalents	**3,147,807**	2,914,811	**2,019,763**	1,942,577

Figures in brackets indicate deductions.

NOTES TO THE INTERIM FINANCIAL STATEMENTS

1. Corporate information

Diesel & Motor Engineering PLC (the Company) is a public limited liability Company, incorporated and domiciled in Sri Lanka. The registered office and principal place of business of the Company is located at No. 65, Jethawana Road, Colombo 14. The ordinary shares of the Company are listed at the Colombo Stock Exchange.

2. Basis of preparation

The interim condensed financial statements have been prepared in accordance with Sri Lanka Accounting Standard - LKAS 34 Interim Financial Reporting. These interim condensed financial statements should be read in conjunction with the group annual consolidated financial statements for the year ended 31st March 2026.

These financial statements provide the information as required in terms of Rule 7.4 of the Colombo Stock Exchange.

3. Operating segment information

The operating business segments are organised and managed separately according to the nature of the products and services provided. The primary segment reporting format is determined based on products and services offered as the Group's risk and returns are affected predominantly by differences in the products and services offered.

4. Other information

4.1 Contingent liabilities

The Contingent liabilities as at 31st March 2026, on guarantees given by the Company in respect of bid bonds, performance bonds and advance payments amounted to Rs.7,509 million (Rs.5,470 million as at 31st March 2025).

4.2 Capital expenditure commitments

Capital expenditure committed, for which no provision has been made in the interim condensed financial statements, amounted to approximately Rs.120 million (Rs.225 million as at 31st March 2025).

4.3 Comparative information

Where necessary comparative figures have been reclassified to conform with the current period's presentation.

4.4 Investment and acquisition of subsidiaries

There has not been a change in the composition of the Group during the period ended 31st March 2026.

4.5 Events occurring after the reporting period

There were no material events that occurred after the reporting date that require adjustments or disclosure to the Financial Statements for the period ended 31st March 2026.

4.6 Dividend Payment

The Board of Directors of Diesel & Motor Engineering PLC declared a first interim dividend of LKR 10.00 per share for the financial year ended 31st March 2026 on 18th March 2026, which was subsequently paid on 21st April 2026.

NOTES TO THE FINANCIAL STATEMENTS

OPERATING SEGMENT INFORMATION

The Group comprises of the following main business segments.

Segment	Product & Services
Mobility	Sale of brand new vehicles, special purpose vehicles , pre-owned vehicles and transportation service
Automotive Engineering Solutions	Premium vehicles aftersales, mainstream vehicles aftersales, marine and general engineering, assembly of vehicles and pumps, recreation of vehicles (camper trailer) and education in engineering and automotive solutions
Retail	Sale of automotive parts, tyres, auto-care solutions, lighting products, power tools, home appliances, gardening and construction solutions
Infrastructure Engineering	Sales and services of construction machinery, storage & material handling solutions, car parking solutions , projects in water & fluid management
Agriculture	Import, processing, distribution of fertilizer, seeds, agrochemical , plant nutrients & agri machinery, sale of value-added organic food (fruits, vegetables) products for local market , R&D techno parks, agri advisory services, agriculture pipes, advance agri technologies including micro-irrigation & greenhouse projects, processing & sales of coconut shell charcoal for local market and operates customer experience centre.
Power Engineering & Building Technologies	Engineering and related solutions in power & energy, generation of solar power, building technologies , elevator and escalator solutions
Healthcare	Medical equipments, consumables, pharmaceuticals, cardiology devices and contrast mediums

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	Mobility		Automotive Engineering Solutions		Retail		Infrastructure Engineering		Agriculture		Power Engineering & Building Technologies		Healthcare		Total	
For the period ended 31st March	**2026**	2025	**2026**	2025	**2026**	2025	**2026**	2025	**2026**	2025	**2026**	2025	**2026**	2025	**2026**	2025
	Rs.'000	Rs.'000	**Rs.'000**	Rs.'000	**Rs.'000**	Rs.'000	**Rs.'000**	Rs.'000	**Rs.'000**	Rs.'000	**Rs.'000**	Rs.'000	**Rs.'000**	Rs.'000	**Rs.'000**	Rs.'000
Business Segment Turnover and Results																
Total segment revenue	**41,395,006**	4,193,817	**9,324,250**	7,824,763	**8,959,731**	8,292,236	**7,114,987**	3,977,143	**28,566,371**	17,261,848	**6,418,079**	6,729,215	**3,947,262**	3,513,704	**105,725,687**	51,792,726
Inter-segment revenue	**(254,371)**	(711,292)	**(1,189,100)**	(620,070)	**(82,215)**	(47,180)	**(217,165)**	(59,863)	**(256,554)**	(64,919)	**(92,343)**	(114,423)	**-**	-	**(2,091,748)**	(1,617,747)
Total external revenue	**41,140,635**	3,482,525	**8,135,150**	7,204,693	**8,877,516**	8,245,056	**6,897,822**	3,917,280	**28,309,817**	17,196,929	**6,325,736**	6,614,792	**3,947,262**	3,513,704	**103,633,939**	50,174,979
Segment results	**3,817,144**	180,716	**1,746,720**	1,590,368	**639,675**	831,597	**1,197,496**	886,679	**1,325,810**	(314,446)	**1,426,827**	891,692	**205,561**	428,261	**10,359,233**	4,494,867
Unallocated other income	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**100,151**	455,382
Unallocated expenses	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**(5,432,402)**	(4,296,672)
Unallocated Finance income	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**470,724**	50,907
Unallocated Finance expenses	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**(3,446,484)**	(2,650,714)
Share of results of equity-accounted investees	**-**	-	(4,454)	51,257	**-**	-	**-**	-	**-**	-	143	(53,082)	**-**	-	**(4,597)**	(1,825)
Income tax reversal/(expense)	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**(502,672)**	639,589
Profit /(Loss) for the period	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**1,543,953**	**(1,308,466)**
Business Segment Assets and Liabilities																
Segment assets	**16,478,129**	1,515,240	**4,383,991**	3,453,043	**4,710,916**	4,532,021	**3,946,357**	4,436,546	**19,204,030**	10,916,511	**10,817,839**	6,064,541	**3,600,175**	3,781,687	**63,141,438**	34,699,589
Unallocated assets	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**19,626,935**	22,003,306
Total assets	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**82,768,373**	56,702,895
Segment liabilities	**22,552,733**	2,769,358	**2,631,802**	1,576,446	**1,255,631**	2,380,057	**2,227,589**	1,828,964	**12,569,604**	6,024,809	**4,928,552**	1,770,092	**1,333,761**	2,351,281	**47,499,670**	18,701,007
Unallocated liabilities	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**18,407,863**	22,563,545
Equity	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**16,860,840**	15,438,343
Total equity and liabilities	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**82,768,373**	56,702,895
Other Information																
Capital expenditure	**230,168**	8,985	**542,272**	246,586	**7,674**	21,301	**21,716**	18,853	**159,774**	326,060	**3,477,363**	747,429	**48,297**	103,609	**4,487,263**	1,472,823
Unallocated capital expenditure	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**148,489**	842,100
Depreciation and amortisation	**37,639**	12,255	**111,251**	79,137	**15,112**	14,128	**26,216**	33,408	**155,045**	149,067	**136,181**	30,957	**21,167**	12,459	**502,610**	331,411
Unallocated depreciation and amortisation	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**298,039**	231,102

INVESTOR INFORMATION

Market Value of Shares

The market value of an ordinary share of Diesel & Motor Engineering PLC is as follows:

	Quarter to 31-Mar-26		Quarter to 31-Mar-25	
	Rs.		Rs.	
Highest price per share	2,196.75	January 5, 2026	1,288.00	February 15, 2025
Lowest price per share	1,290.00	March 23, 2026	900.25	March 18, 2025
Last Traded price per share	1,402.25	March 31, 2026	920.75	March 28, 2025

Market Capitalisation

	As at 31-Mar-26	As at 31-Mar-25
Market Capitalisation (Rs.'000)	12,944,862	8,499,898

Ratios	**Group**		**Company**	
	31-Mar-26	**31-Mar-25**	**31-Mar-26**	**31-Mar-25**
E.P.S. Rs*	172.37	(137.00)	112.13	(60.85)
Net asset value per share*	1,780.14	1,618.08	1,696.11	1,591.44

* Earnings & net assets per share are based on 9,231,494 shares in issue as at 31st March 2026.

The stated capital consists of 9,231,494 Ordinary shares.

Statement of share holding of Directors and their spouses

	31st March 2026	
Name	**Shares**	**%**
Mr.A.R.Pandithage	1,040,882	11.28%
Spouse of Mr A R Pandithage	981,165	10.63%
Mr.A.G.Pandithage	546,846	5.92%
Spouse of Mr A G Pandithage	46,849	0.51%
Mr.A.M.Pandithage	189,611	2.05%
Spouse of Mr A M Pandithage	43,527	0.47%
Mr.C.R.Pandithage	269,944	2.92%
	3,118,824	**33.78%**

Mr. I.A Wicramasinghe , Dr.H.Cabral, Mr.B.C.S.A.P Gooneratne, Mr. H.M.A. Jayesinghe, Mr. P. K. W. Mahendra, Mr. S. R. W. M. C. Ranawana, Ms.N.M.Boralessa, Mr.R.A.Jayawardane, Mr.H.A.C. Perera, Ms.D.N.K.Kurukulasuriya, Ms.S.R.Fernando who are Directors of the Company did not hold any shares of the Company as at 31st March 2026.

Public holding %

As at 31st March 2026	
Public Holding %	45.45%
Number of Public Shareholders	3,008
Float Adjusted Market Capitalization (Rs.)	5,883,772,290

The Company complies with Option 3 of Listing Rule 7.13.1(I)(a), which stipulates that where the minimum Float Adjusted Market Capitalization is Rs.5. billion, a minimum public holding of 7.5% is required.

Top twenty major shareholders

	31st March 2026	
Name	**Shares**	**%**
Mr. A.R. Pandithage	1,040,882	11.28%
Mrs. J.C. Pandithage	981,165	10.63%
Employee'S Provident Fund	923,149	10.00%
Hayleys Plc	875,291	9.48%
A & G Investments Pvt Limited	667,395	7.23%
Mr. S.C. Algama	590,497	6.40%
Mr. A.G. Pandithage	546,846	5.92%
Miss. M.R. Pandithage	279,688	3.03%
Mr. C.R. Pandithage	269,944	2.92%
Mr. A.M. Pandithage	189,611	2.05%
Assetline Finance Plc/Suhada Gas Distributors	180,363	1.95%
Dr. D. Jayanntha	166,400	1.80%
Hayleys Group Services (Private) Limited Number 02	165,000	1.79%
Hayleys Plc/Account No.07 Hayleys And Associated Companies	163,320	1.77%
Miss. T.R.N.C. Peries	152,820	1.66%
Mr A.N. Algama	110,884	1.20%
Mrs. N.M. De Silva	76,073	0.82%
Hnb Investment Bank (Pvt) Ltd/J.Tharshana	65,000	0.70%
Mrs A.A.D.N.S.A. Ratnayeke	61,799	0.67%
Mrs A.A.D.N.S. Algama	61,799	0.67%
Sub Total	**7,567,926**	**81.98%**
Others	1,663,568	18.02%
Total Issued Shares	**9,231,494**	**100.00%**

CORPORATE INFORMATION

Name of the Company
Diesel & Motor Engineering PLC

Legal Form
A Quoted Public Company with Limited Liability, incorporated in Sri Lanka in 1945.

Company Registration Number
PQ 146

Board of Directors
A. R. Pandithage - Dip. in Eng (Chairman)
A. G. Pandithage - FCMA (Managing Director,Group Chief Executive Officer)
Dr. H. Cabral - PC, PhD (university of Canberra)
B. C. S. A. P. Gooneratne - FCA (ICASL), FCMA ,MBA (USJ)
H.M.A.Jayesinghe FCA (ICASL), FCMA, CPFA
P. K. W. Mahendra - B.Eng (University of Greenwich-UK)
A. M. Pandithage - Fellow of CILT (UK)
S. R. W. M. C. Ranawana - MBA (Wanborough University-UK)
D. N. K. Kurukulasuriya - Attorney at Law, EMBA (UWL). (Resigned w.e.f.23rd December 2025 and re-appointed on 16th January 2026)
C. R. Pandithage - BBCom (Monash University-Aus), MBA (RMIT University - Aus).
R.A.Jayawardane- MBA (USJ), Dip in Mkt (CIM-UK)
H.A.C.Perera - MBA (ECU-Australia), B.Sc. Computer Science & Engineering (University of Moratuwa)
I.A.Wickramasinghe -MBA (USJ),Dip in Mkt (CIM-UK),FCIM (CIM-UK)
N.M.Boralessa - FCMA,CGMA
S.R.Fernando BSc (Hons) (New Dilhi), MBA (USJ), MCIPS (UK), CMILT (UK) (Appointed w.e.f.16th January 2026)

Company Secretary
B. C. S. A. P. Gooneratne - FCA, FCMA, MBA (USJ) (Retired w.e.f. 1st March 2026
D.Gurusinghe -(LLM(Colombo), Attorney at Law, NP)(Appointed w.e.f 1st March 2026)

Registrars
Jacey and Company
No.9/5, Thambiah Avenue
Off Independence Avenue
Colombo 07, Sri Lanka

Audit Committee
N.M.Boralessa (Chair Person)
H.M.A.Jayesinghe
Dr. H. Cabral
A. M. Pandithage
R.A.Jayawardane
H.A.C.Perera
I.A.Wickramasinghe
S.R.Fernando (Appointed w.e.f.16th January 2026)

Remuneration Committee
I.A.Wickramasinghe (Chairman)
H.M.A.Jayesinghe
Dr. H. Cabral
A. M. Pandithage
N.M.Boralessa

Nomination & Governance Committee
I.A.Wickramasinghe (Chairman)
H.M.A.Jayesinghe
Dr. H. Cabral
A. M. Pandithage
R.A.Jayawardane
H.A.C.Perera
N.M.Boralessa
S.R.Fernando (Appointed w.e.f.16th January 2026)

Related Party Transactions Review Committee
I.A.Wickramasinghe (Chairman)
H.M.A.Jayesinghe
Dr. H. Cabral
A. M. Pandithage
R.A.Jayawardane
H.A.C.Perera
N.M.Boralessa
S.R.Fernando (Appointed w.e.f.16th January 2026)

Group Management Committee
A. R. Pandithage (Chairman)
A. G. Pandithage
S. C. Algama
B. C. S. A. P. Gooneratne
D.N.K.Kurukulasuriya
P. K. W. Mahendra
C. R. Pandithage
S.R.W.M.C.Ranawana
R.D.M.P. Wickramasinghe
H.M.P.D.B. Dematawa
G.P.M.S. Karunaratne
M.D.H.Pieris
M H B U S B Mahagedara

Bankers
Bank of Ceylon
Commercial Bank of Ceylon PLC
DFCC Bank PLC
Hatton National Bank PLC
Hong Kong & Shanghai Banking Corporation Ltd
Nations Trust Bank PLC
Peoples Bank
Sampath Bank PLC
Seylan Bank PLC
Standard Chartered Bank
Union Bank Of Colombo PLC
Pan Asia Banking Corporation

Auditors
KPMG
Chartered Accountants,
P.O.Box 186,
No.32A, Sir Mohamed Macan Marker Mawatha,
Colombo 03, Sri Lanka

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Attorneys-at-law & Notaries Public,
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No.371, R.A.De Mel Mawatha,
Colombo 03, Sri Lanka

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